SERS Retirement Board Agenda March 18, 2021 8:30am

Click the Zoom Link to Join the Meeting:

https://ohsers.zoom.us/j/99667671318?pwd=cmxFQmtkREJWalVpYm9QNnduK1FqUT09

Meeting ID: 996 6767 1318 Password: 856488

To join by phone, dial: 301-715-8592 Meeting ID: 996 6767 1318 Password: 856488

PLEDGE OF ALLEGIANCE

1. Roll Call

2. Approval of Minutes (R)

INVESTMENT REPORT

- 3. Annual Portfolio Review Opportunistic and Tactical
- 4. Monthly Investment Report
- 5. Renewal of Investment Consultant Contract Discussion
- 6. Summary of Investment Transactions (R)

EXECUTIVE DIRECTOR'S REPORT

- 7. Executive Director's Update
 - Administrative Expenses
- 8. Superannuation and Survivor Benefits (R)
- 9. Special Cases (R)
- 10. Executive Director's Update
 - Mosaic Board Self-Assessment Presentation Amy McDuffee (CEO Mosaic) (R)

RETIREMENT REPORT

- 11. Executive Session pursuant to R.C. 121.22 (G)(5) to review applications for Disability Retirement Benefits (R)
- 12. Approval of Disability Benefits (R)
- 13. Disapproval of Disability Benefits (R)
- 14. Approval of Appeal on Personal Appearance (R)

AUDIT REPORT

15. Internal Audit Update

BOARD COMMUNICATION AND POLICY ISSUES

- 16. Calendar Dates for Future Board Meetings
- 17. Continued or New Business
 - Board Information Requests and Follow-up Items

ADJOURNMENT (R)

March 19, 2021 8:30am

EXECUTIVE DIRECTOR'S REPORT (cont.)

1. Pension Sustainability Discussion

Click to Zoom Link to Join the Meeting:

https://ohsers.zoom.us/j/92021040082?pwd=anN1eEZIaWZUb2JmS0hIOHd3eVJIUT09

To join by phone, dial: 301-715-8592 Meeting ID: 920 2104 0082 Password: 143832

Retirement Board Meeting March 18, 2021

	_	A.M.
Roll Call:		
	Hugh Garside	
	Jeffrey T. DeLeone	
	James Haller	
	Matthew King	
	Catherine Moss	
	James Rossler	
	Frank Weglarz	
	Daniel Wilson	
	Barbra Phillips	

Opportunistic and Tactical Investments Portfolio Review

March 2021



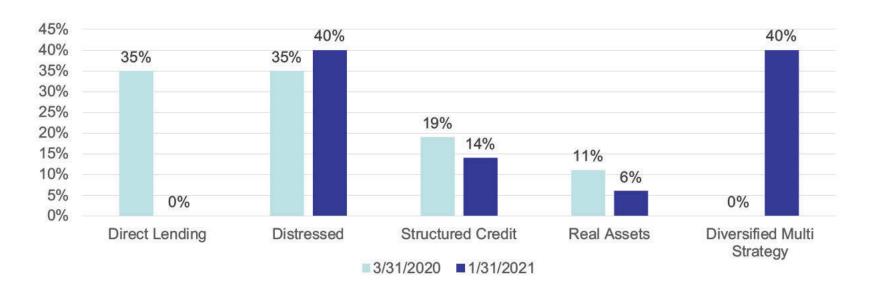
Overview

- Role: SERS invests in opportunistic investments for the purpose of earning returns greater than the Bloomberg Barclays US Aggregate Bond Index + 2% for investments that do not fit within the existing asset classes. The investments are defined as tactical or non-traditional investment opportunities. Such investments may involve capitalizing on short-term market dislocations or other unique situations or innovative strategies including tactical allocation.
- **Performance Objective**: The performance objective is to earn a net of fee return in excess of the Bloomberg Barclays US Aggregate Bond Index + 2%.

Portfolio Snapshot as of January 31, 2021
6 managers / 12 investments
\$410 million market value
2.5% Total Fund allocation
1.8% 1-year return
8.8% 5-year annualized net return
\$204 million unfunded commitments
Five ranked as B or higher Four ranked as A



Portfolio Updates



The asset allocation approved in 2020 has resulted in changes to the Opportunistic portfolio

The Direct Lending funds moved to the Private Credit portfolio

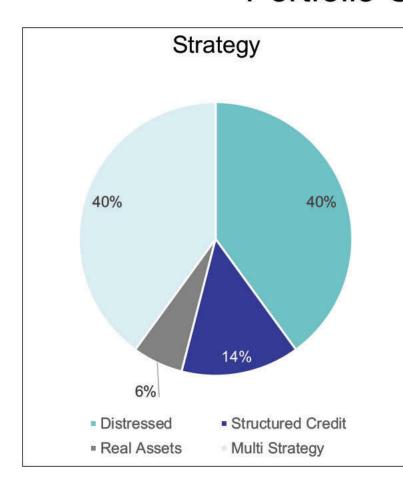
Two MAS funds moved to the Opportunistic and Tactical Portfolio

A real assets investment was liquidated

The Opportunistic portfolio consists of Distressed Debt, Structured Credit, Real Assets and Diversified Multi Strategy funds



Portfolio Construction



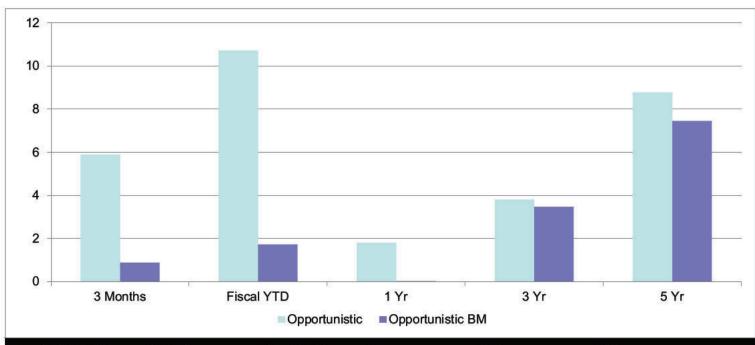
Multi Asset Strategy (40%)

- Diversified debt and equity investments; these investments were previously in the MAS portfolio
- Distressed Debt (40%)
 - Companies undergoing operational challenges or operating in out of favor industries (i.e., energy, retail, travel and leisure)
- Structured Credit (14%)
 - Structured credit includes investments in commercial real estate, mortgages, and other asset-backed securities
- Real Assets (6%)
 - Midstream infrastructure
 - Asset-based investments, including aircraft leasing



Serving the People Who Serve Our Schools

Portfolio Performance



As of 1/31/2021 (net of fees)	3 Months	Fiscal YTD	1 Year	3 Year	5 Year
Opportunistic	5.89	10.71	1.81	3.81	8.77
Opportunistic Policy Benchmark	0.89	1.73	0.03	3.47	7.45
Excess Return	5.00	8.98	1.78	0.34	1.32

Serving the People Who Serve Our Schools

Portfolio Performance

As of 1/31/2021 (all returns net of fees)	Quarter	1 Yr	3 Yr	5 Yr
SERS Opportunistic	5.89%	1.81%	3.81%	8.77%
Multi Asset Strategy (40%)	8.84%	14.55%	9.82%	9.40%
Distressed Debt (40%)	5.71%	-0.43%	5.95%	8.79%
Structured Credit (14%)	3.39%	-7.76%	1.40%	4.77%
Real Assets (6%)	-4.52%	-18.33%	-26.90%	2.52%
Opportunistic Benchmark	0.89%	0.03%	3.47%	7.45%
Excess Return	5.00%	1.78%	0.34%	1.32%

- The Multi Asset Strategy and Distressed investments are generating excess returns over the trailing 5 years
- The Multi Asset Strategy Funds are generating a 5-year annualized net return of 9%
- Distressed Debt investments are generating a 5-year annualized net return of 8.8%
- Structured Credit and Real Asset returns have been adversely impacted by COVID-19



Market Opportunity

Opportunistic credit markets have grown significantly

AUM has increased 10x since 2004

Banks have retrenched from the opportunistic debt lending markets

Corporate balance sheets were highly leveraged going into the crisis

Leverage as a multiple of cash flow is higher than the 2008 Global Financial Crisis The amount of high-risk debt outstanding is 2.6x higher than 2008

The market opportunity is robust

Although public markets rebounded in the second half of 2020, attractive opportunities remain in the private markets

• Opportunistic commitments of \$140 million have been made in the last year to fund new investments as managers seek to take advantage of attractive opportunities



New Investments / Pipeline

·PIMCO DISCO

- •\$50 million commitment
- ·Flexible mandate to take advantage of dislocations in the credit markets
- •Returns will be generated through capital appreciation and current income
- •Fund is targeting a return of 10% to 14%

GoldenTree Distressed Fund III Extension

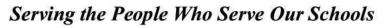
- \$40 million commitment
- ·Fund will invest in stressed and distressed corporate assets
- Target net return of 15% to 20%

GoldenTree Structured Products VII

- •\$50 million commitment
- Fund will invest in structured products, including mortgage-backed securities, commercial-backed securities, and student loans
- •GoldenTree has invested in structured products since 2007.
- •SERS invested in the firm's prior fund (SP 2013), which is generating a net IRR of 11% as of 9/30/2020

Current Pipeline

- The team is actively pursuing new investments through ongoing dialogue with many prospective managers. The current pipeline consists of more than 30 potential opportunities.
- The COVID-19 pandemic has created an abundance of investment opportunities as risk premiums increase and liquidity decreases, particularly in the private markets.





Monthly Report to the Board

For the period ending: January 31, 2021

Prepared by Investment and IAD Staff

Farouki Majeed, Chief Investment Officer

Meeting Date: March 2021





Month Ending: 01/31/2021

Investment Agenda

Annual Portfolio Review – Opportunistic and Tactical Investment Report (January 30, 2021)
Renewal of Investment Consultant contract



Month Ending: 01/31/2021

Economic and Financial Market Outlook



Month Ending: 01/31/2021

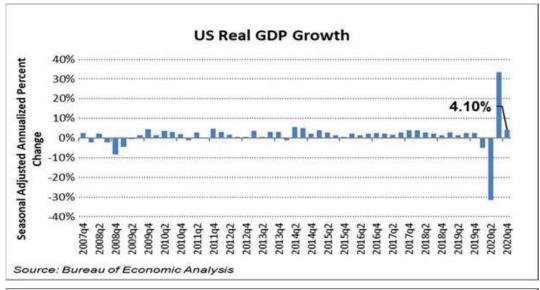
- The US economy continued to recover in Q4 2020, although significantly slowing down from Q3 amid a resurgence of the coronavirus cases and business curtailments in Q4. The growth rate was 4.1% in Q4 and -3.5% for the year 2020. The Blue Chip consensus projected a 4.9% growth for 2021 enabled by the nationwide vaccination and supportive fiscal and monetary policy. (Source: Bureau of Economic Analysis and February Blue Chip Indicators)
- The US unemployment rate decreased to 6.3% and non-farm employment gained 49,000 jobs in January. (Sources: Bureau of Labor Statistics and Department of Labor)
- The US headline inflation was 1.4% in January. Over the last 12 months, the energy index declined 3.6% while the food index increased 3.8%. The core inflation, excluding food and energy, was 1.4%. (Source: Bureau of Labor Statistics).
- The 10-year Treasury nominal yield rose to 1.51% in January and continued to rise in February. The yield curve has steepened significantly since mid 2020. The 10-year real yield rose to 0.11% in January after several months being in the negative territory.
- The housing market continued to strengthen. The S&P Case-Shiller 20-City home price index posted an annual gain of 10.1% for 2020.
- The Consumer Sentiment Index released by Thomson Reuters and University of Michigan was 79, below the historical average level. The US Economic Surprise index was at a healthy level of 65.3. The Leading Economic Index (LEI) issued by the Conference Board continued its recovery, reaching 110.3 in January.
- The US manufacturing PMI was at a strong level of 58.7, although declined slightly from December. The JPMorgan Global Manufacturing PMI was 53.5 in January. (Source: Institute for Supply Management, Markit).
- Equity markets were mixed in January. The emerging markets were up 3.07% while the US and Non-US developed markets were down 0.44% and 1.07%, respectively.
- The US fixed income market, Bloomberg Barclay's US Aggregate Bond Index, was down 0.72% for January.

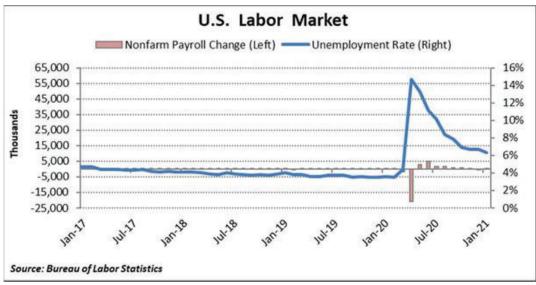
Notes: Acronym - PMI - Purchasing-Managers' Index



Month Ending: 01/31/2021

ECONOMY US Real GDP Growth and Labor Market

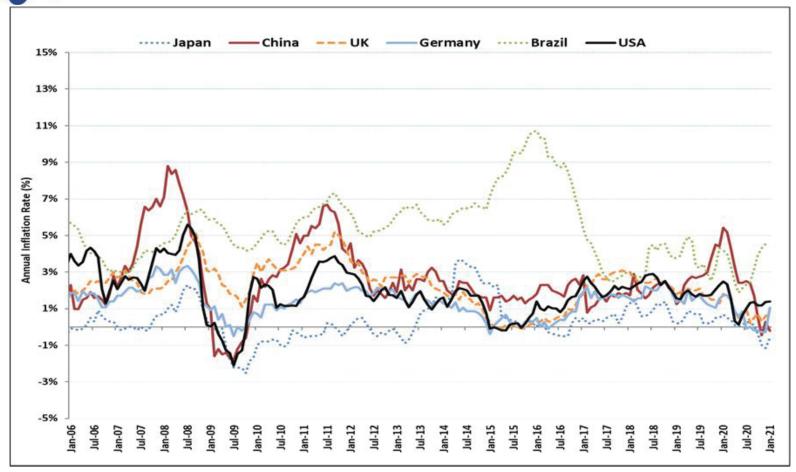






Ohio SERS Investment Report **ECONOMY** Headline Inflation

Month Ending: 01/31/2021

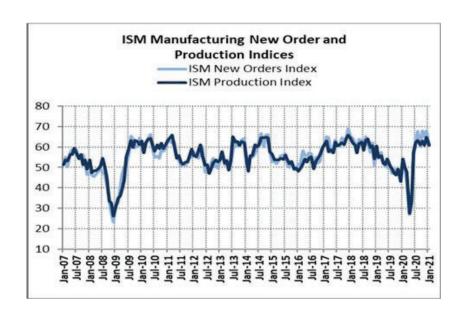


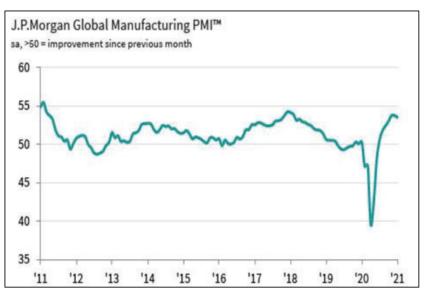
	Japan	China	UK	Germany	Brazil	USA
Jan-21	-0.6	-0.2	0.7	1.1	4.6	1.4



Month Ending: 01/31/2021

ECONOMY US & Global Manufacturing Activities







Ohio SERS Investment Report **ECONOMY** US Housing Market

Month Ending: 01/31/2021



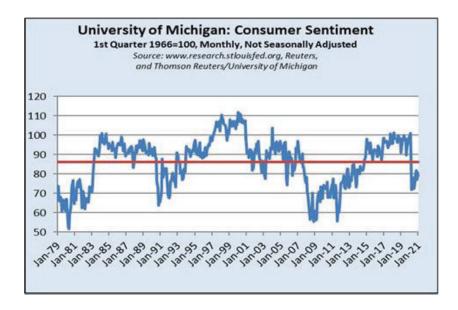
Date	S&P Case-Shiller 20-City Home Price Index January 2000 = 100, Seasonally Adjusted
Jul-16	188.73
Jul-17	199.95
Jul-18	211.87
Jul-19	216.09
Jul-20	225.34
Dec-20	242.16

Source: www.research.stlouisfed.org



Ohio SERS Investment Report **ECONOMY**

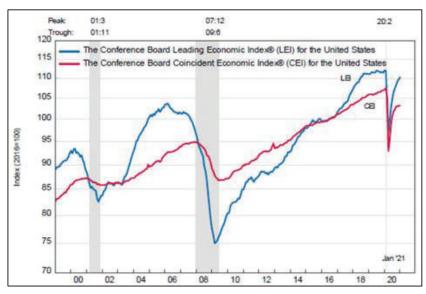
Consumer Sentiment



Index of Consumer Sentiment						
Dec-20 Jan-21 Jan-20 M-M Change Y-Y Change						
80.7	79.0	99.8	-2.1%	-20.8%		

Month Ending: 01/31/2021

The Leading Economic Index (LEI) and Coincident Economic Index (CEI) for the United States



Index	Nov-20	Dec-20	Jan-21	Month -Month Percent Change	6-Month Percent Change
LEI	109.3	109.7	110.3 p	0.5	5.1
CEI	103	103.1	103.3 p	0.2	2.5

p Preliminary; r Revised; Indexes equal 100 in 2016

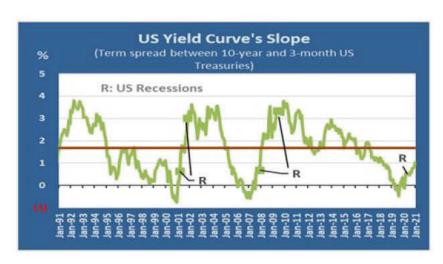
Sources: Thomson Reuters / University of Michigan;

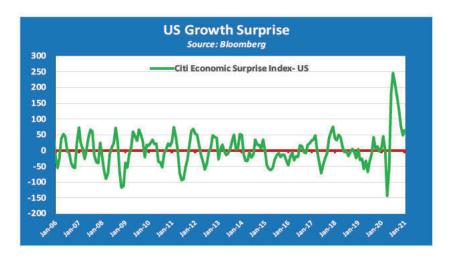
Sources: The Conference Board and advisorperspectives.com

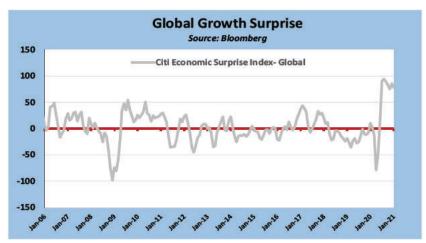


Ohio SERS Investment Report **ECONOMY**

Month Ending: 01/31/2021



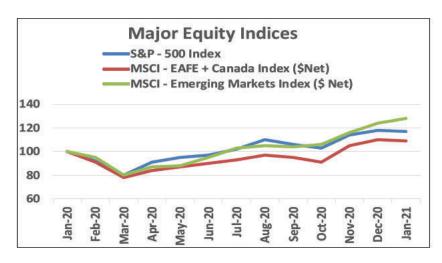




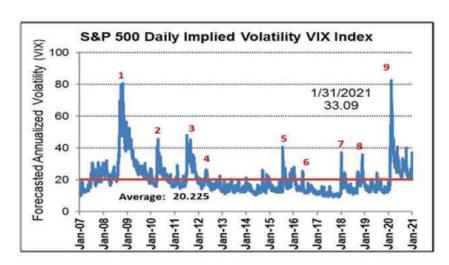


Ohio SERS Investment Report MARKETS Equity

Month Ending: 01/31/2021



	Return as	of 1/31/2021
	1Year	FYTD
S&P 500	17.25	20.93
MSCI - EAFE + Canada Index (\$Net)	8.54	20.25
MSCI - Emerging Markets Index (\$Net)	27.89	35.16



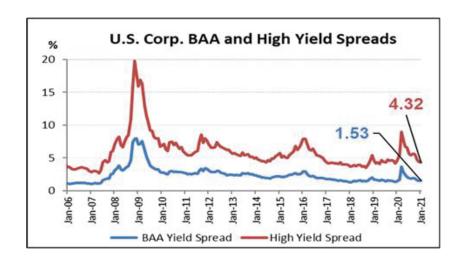
1	2008 (Nov.)	Financial Crisis S&P 500: - 48.8%
2	2010 (May)	Flash crash; Europe/Greece debt S&P 500: -16%
3	2011 (Aug.)	US downgrade, Europe periphery S&P 500: -19.4%
4	2012 (June)	Eurozone double dip S&P 500: -9 9%
5	2015 (Aug.)	Global slowdown, China, Fed S&P 500: -12.4%
6	2016 (Feb.)	Oil crash, US recession fear, China S&P 500: -10.5%
7	2018 (Feb.)	Inflation, trade, tech S&P 500: -10.2%
8	2018 (Dec.)	Interest rate hike, trade tension, global slowdown S&P 500: -10 5%
9	2020 (Mar.)	Coronavirus, S&P 500 : -23.7%

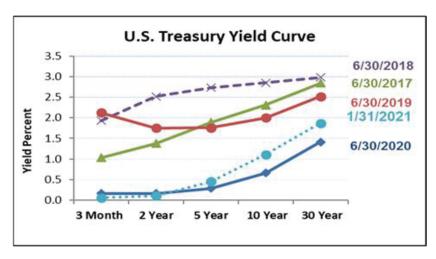
Sources: www.research.stlouisfed.org, and Wilshire Compass



Ohio SERS Investment Report MARKETS Fixed Income

Month Ending: 01/31/2021

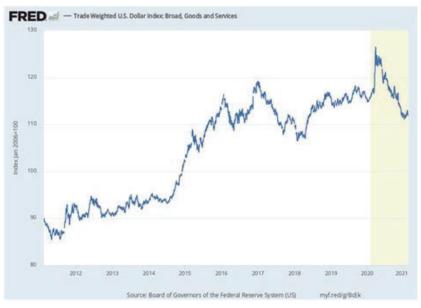






Ohio SERS Investment Report Foreign Exchange **MARKETS**

Month Ending: 01/31/2021



112.24

4	2015	2016	2017	2018	2019	2020	2021
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			111.9	7			
			113.2	27			
			114.5	6			
			120.8	86			

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Date	U.S. / Euro Foreign Exchange Rate U.S. Dollars to One Euro
June 16	1.10
June 17	1.14
June 18	1.17
June 19	1.14
June 20	1.12
January 21	1.21

Source: www.research.stlouisfed.org

Date

June-16

June-17 June-18

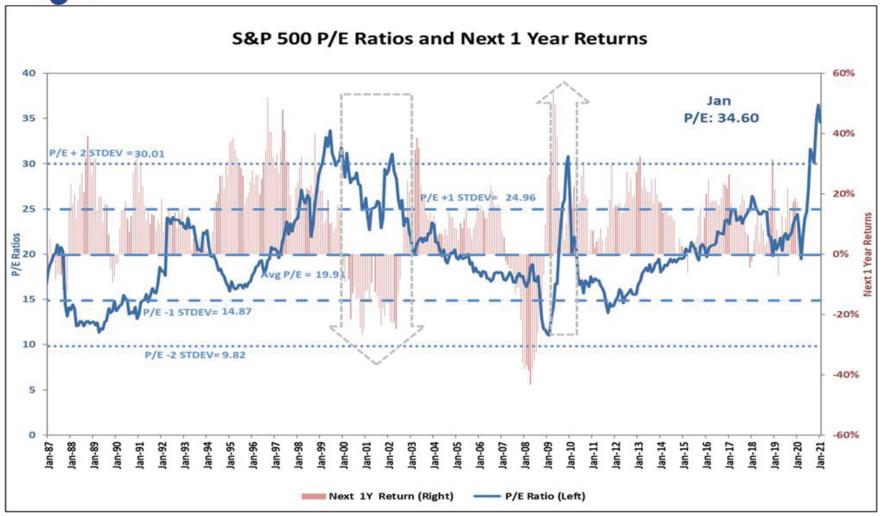
June-19

June-20 January-21



Ohio SERS Investment Report VALUATION US Equity

Month Ending: 01/31/2021



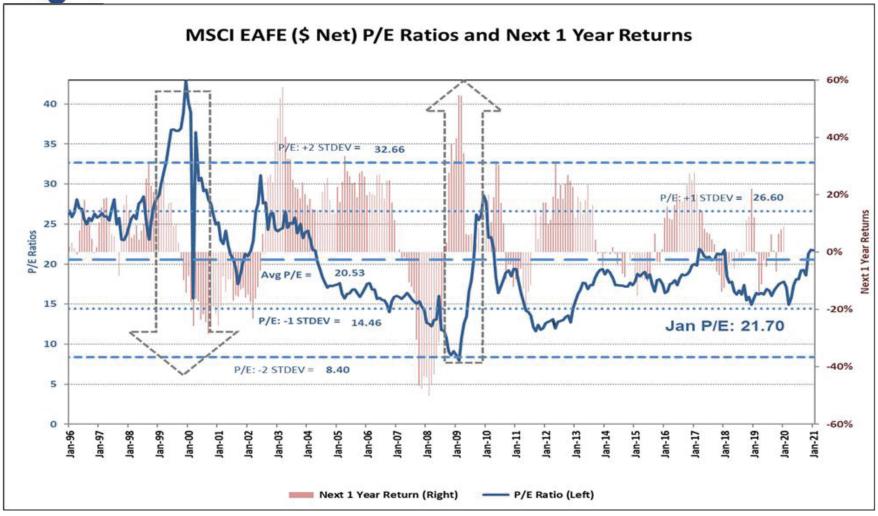
Source: Wilshire Compass



Ohio SERS Investment Report VALUATION Non US Deve

Month Ending: 01/31/2021

Non US Developed Market Equity



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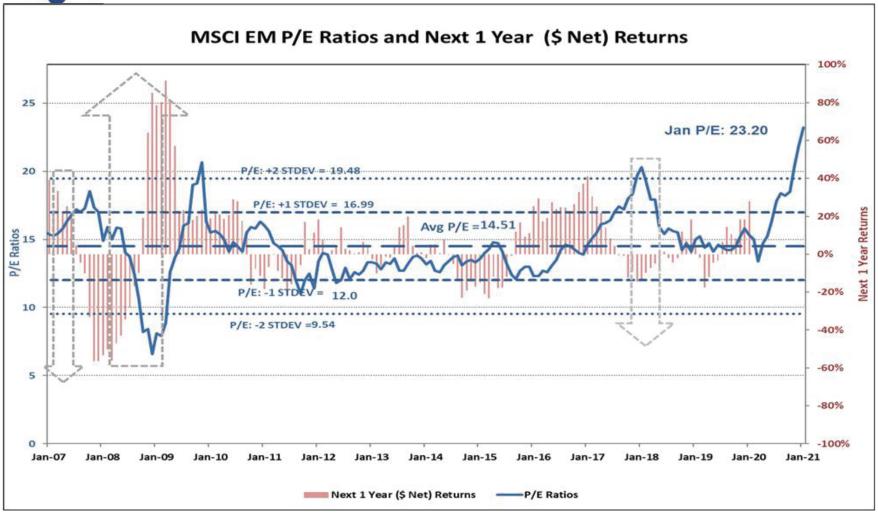
Source: Wilshire Compass



Ohio SERS Investment Report VALUATION Emerging Ma

Month Ending: 01/31/2021

Emerging Market Equity

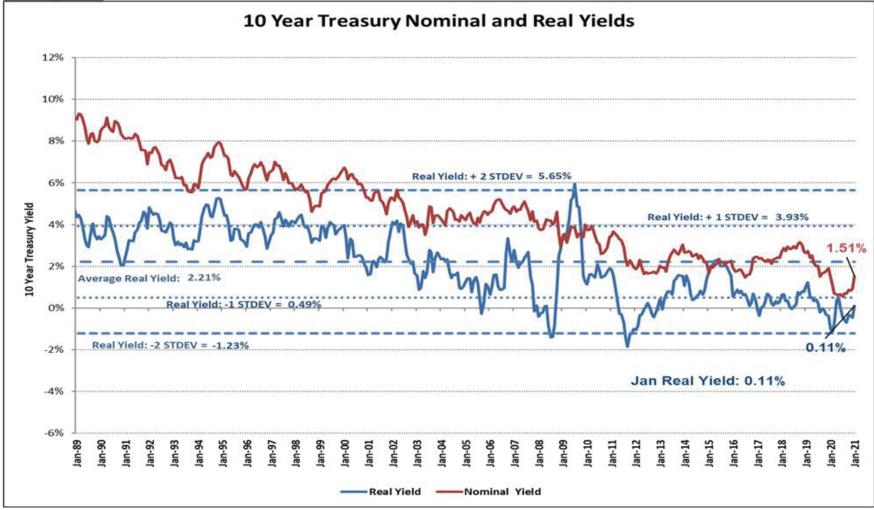


Source: Wilshire Compass



Ohio SERS Investment Report VALUATION US Treasury Bonds

Month Ending: 01/31/2021



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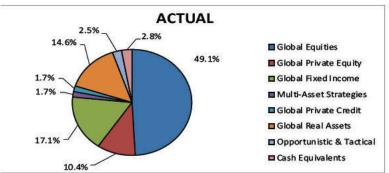
Month Ending: 01/31/2021

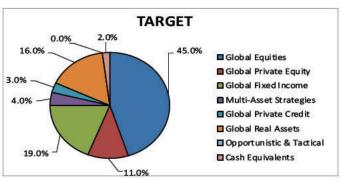
SERS' Investment Portfolios Review

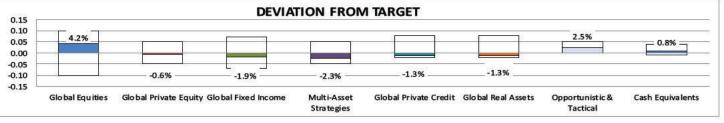
Month Ending: 01/31/2021

Total Fund: Asset Allocation & Valuation

Asset Class	Market Value \$	Actual	Target	Range		
Global Equities	8,078,738,040	49.2%	45.0%	35% 55%		
US Equity	4,173,419,455	25.4%	24.8%	19.25% 30.25%		
Non US Equity Developed Market	2,908,524,447	17.7%	13.5%	10.50% 16.50%		
Non US Equity Emerging Market	996,794,138	6.1%	6.8%	5.25% 8.25%		
Global Private Equity	1,714,098,901	10.4%	11.0%	8% 16%		
Global Fixed Income	2,806,282,600	17.1%	19.0%	12% 26%		
Multi Asset Strategies	277,767,213	1.7%	4.0%	0% 4%		
Global Private Credit	281,586,978	1.7%	3.0%	3% 7%		
Global Real Assets	2,407,252,627	14.7%	16.0%	14% 20%		
Opportunistic & Tactical	410,332,390	2.5%	0.0%	0% 5%		
Cash Equivalents	463,138,414	2.8%	2.0%	0% 5%		
Short Term	442,772,760	2.7%	2.0%			
Russell EA Overlay	0	0.0%	0.0%			
Direct Rebalance Overlay	0	0.0%	0.0%			
Currency Overlay	0	0.0%	0.0%			
Total Fund	16,418,831,509	100.1%	100.0%			

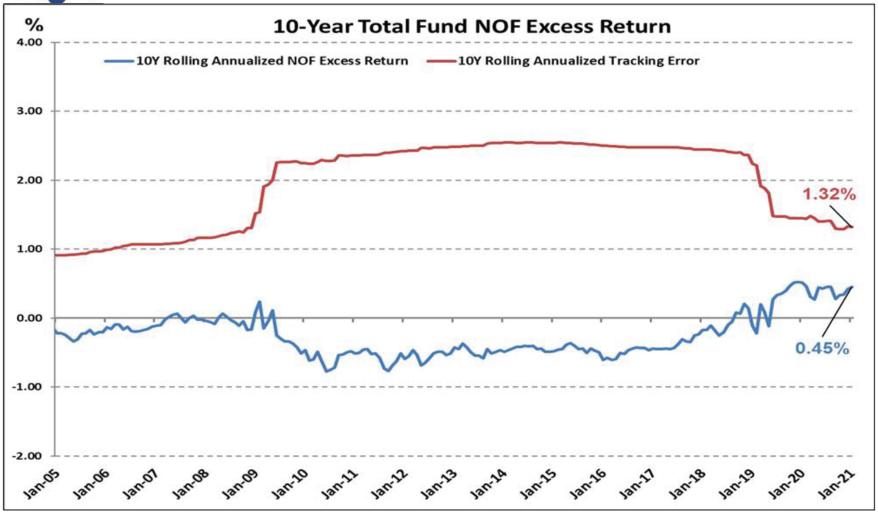






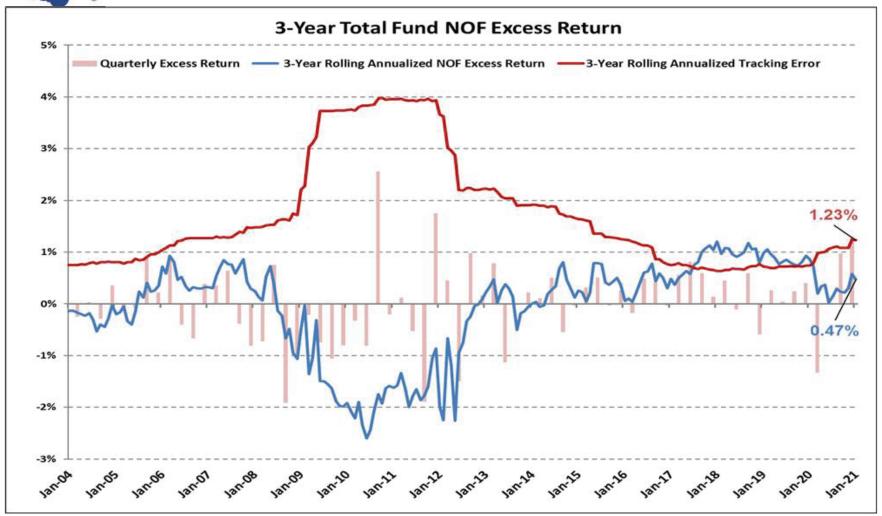


Month Ending: 01/31/2021





Month Ending: 01/31/2021

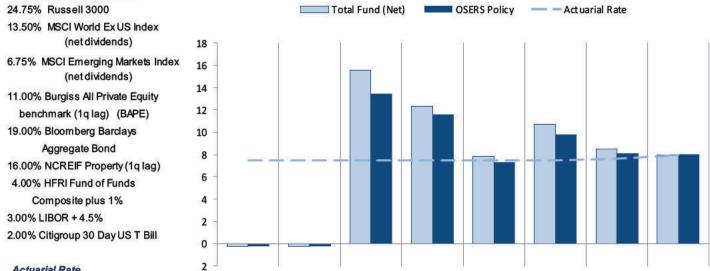




Month Ending: 01/31/2021

Total Fund Performance

Current Benchmark:



Actuarial Rate

(7.5% adopted 4/21/16)

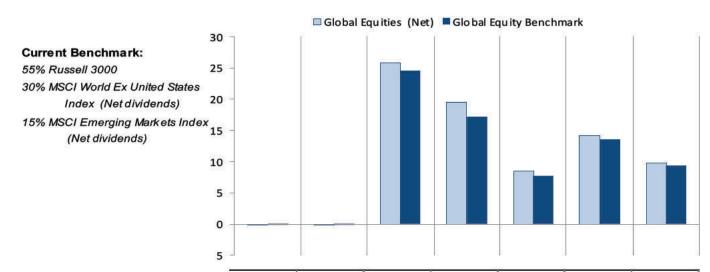
	1 Month	CYTD	FYTD	1 Year	3 Year	5 Year	10 Year	ITD*
Total Fund (Gross)	(0.21)	(0.21)	15.89	12.90	8.43	11.40	9.24	8.43
Total Fund (Net)	(0.23)	(0.23)	15.60	12.36	7.78	10.71	8.54	7.91
OSERS Policy	(0.20)	(0.20)	13.48	11.59	7.31	9.82	8.09	8.01
Value Added (Net of Fee)	(0.03)	(0.03)	2.12	0.77	0.47	0.89	0.45	(0.10)

^{*}ITD is Inception date 10/1/1994 (26 years and 4 months)



Month Ending: 01/31/2021

Global Equities Performance

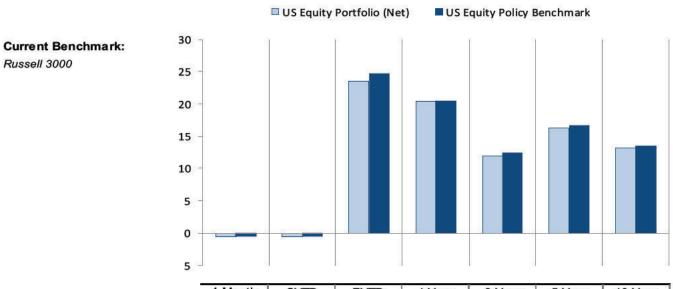


	1 Month	CYTD	FYTD	1 Year	3 Year	5 Year	10 Year
Global Equities (Gross)	(0.16)	(0.16)	25.92	19.79	8.76	14.59	10.09
Global Equities (Net)	(0.19)	(0.19)	25.73	19.44	8.43	14.24	9.72
Global Equity Benchmark	(0.10)	(0.10)	24.67	17.25	7.71	13.64	9.32
MSCI ACWI	(0.43)	(0.43)	23.73	17.59	8.47	14.17	9.49
Value Added (Net of Fee)	(80.0)	(0.08)	1.06	2.19	0.72	0.60	0.40



Month Ending: 01/31/2021

US Equity Performance

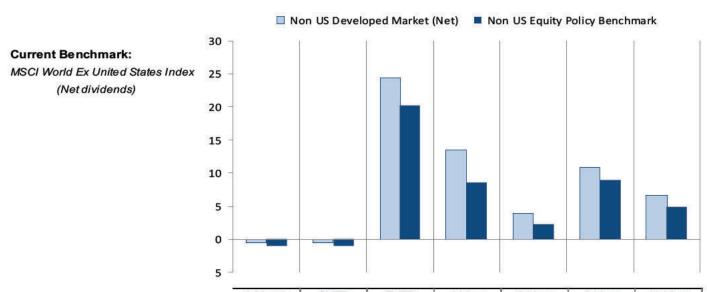


	1 Month	CYTD	FYTD	1 Year	3 Year	5 Year	10 Year
US Equity Portfolio (Gross)	(0.54)	(0.54)	23.70	20.70	12.25	16.54	13.46
US Equity Portfolio (Net)	(0.56)	(0.56)	23.60	20.47	12.03	16.27	13.15
US Equity Policy Benchmark	(0.44)	(0.44)	24.68	20.48	12.38	16.68	13.50
Value Added (Net of Fee)	(0.11)	(0.11)	(1.08)	(0.01)	(0.35)	(0.40)	(0.35)



Month Ending: 01/31/2021

Non-US Equity Developed Market Performance

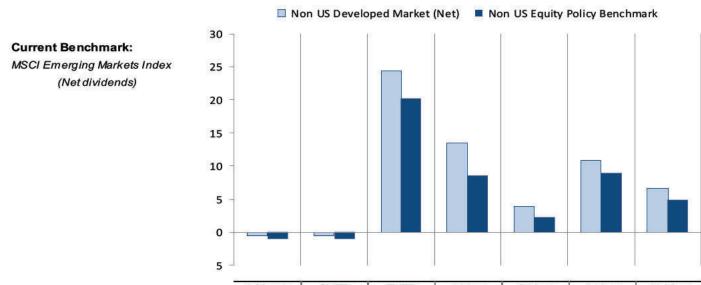


	1 Month	CYTD	FYTD	1 Year	3 Year	5 Year	10 Year
Non-US Developed Market (Gross)	(0.51)	(0.51)	24.50	13.74	4.18	11.24	6.97
Non-US Developed Market (Net)	(0.53)	(0.53)	24.29	13.40	3.86	10.91	6.62
Non-US Equity Policy Benchmark	(1.07)	(1.07)	20.25	8.54	2.29	8.95	4.85
Value Added (Net of Fee)	0.53	0.53	4.04	4.86	1.57	1.96	1.77



Month Ending: 01/31/2021

Non-US Equity Emerging Market Performance

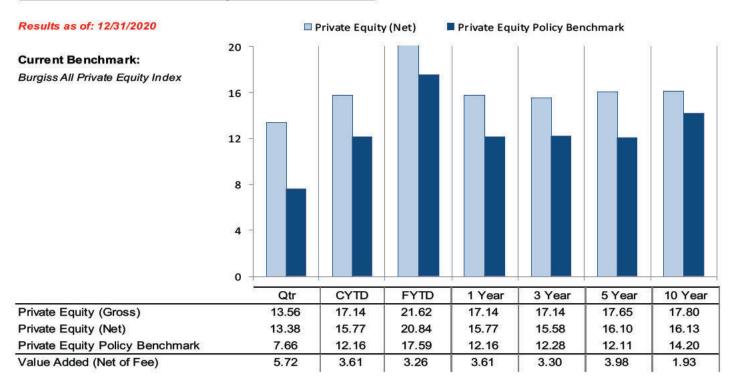


	1 Month	CYTD	FYTD	1 Year	3 Year	5 Year	10 Year
Non-US Emerging Market (Gross)	2.54	2.54	41.72	36.92	9.06	18.10	5.83
Non-US Emerging Market (Net)	2.48	2.48	41.13	35.88	8.21	17.18	5.07
Non-US Equity Policy Benchmark	3.07	3.07	35.16	27.90	4.42	15.03	4.23
Value Added (Net of Fee)	(0.59)	(0.59)	5.98	7.99	3.79	2.15	0.84



Month Ending: 01/31/2021

Global Private Equity Performance



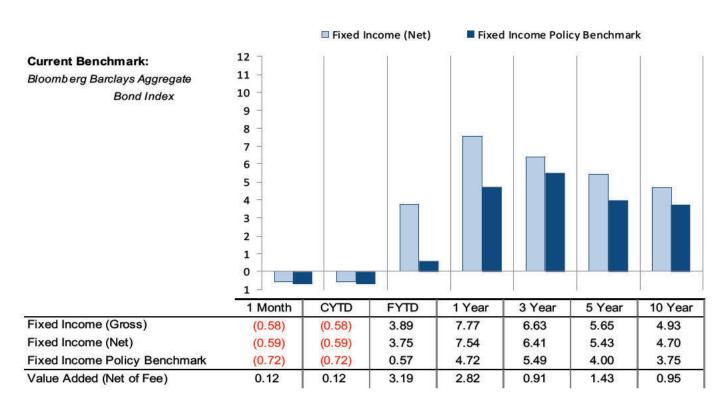
Source: BNY Mellon GRS

The difference between Gross and Net is management fee only. Performance based fees are captured in the Gross return. Global Private Equity performance is reported one quarter in arrears.



Month Ending: 01/31/2021

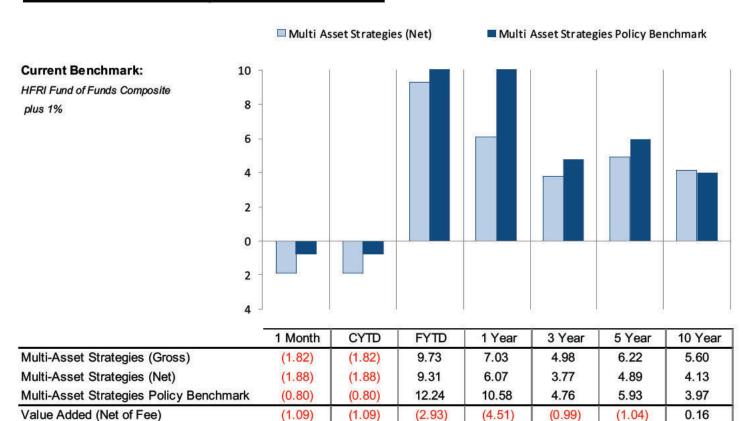
Global Fixed Income Performance





Month Ending: 01/31/2021

Multi-Asset Strategies Performance



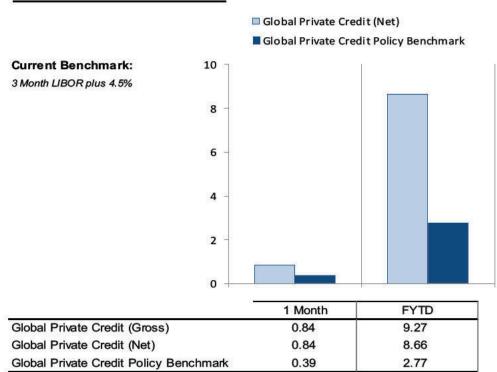
Source: BNY Mellon GRS

The difference between Gross and Net is management fee only. Performance based fees are captured in the Gross return.



Month Ending: 01/31/2021

Global Private Credit



Source: BNY Mellon GRS

Value Added (Net of Fee)

The difference between Gross and Net is management fee only. Performance based fees are captured in the Gross return.

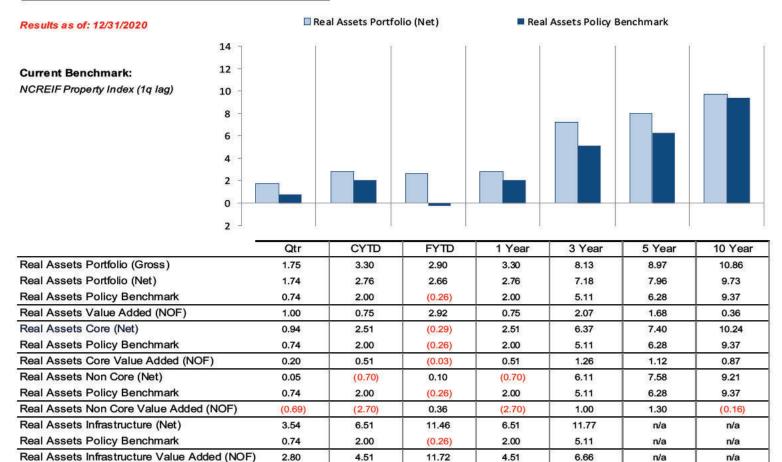
0.45

5.89



Month Ending: 01/31/2021

Global Real Assets Performance



4.51

11.72

4.51

6.66

Source: BNY Mellon GRS

The difference between Gross and Net is management fee only. Performance based fees are captured in the Gross return.

2.80

Global Real Assets performance is reported one quarter in arrears.

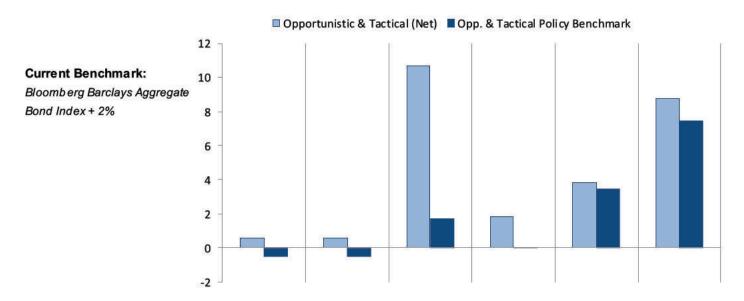
n/a

n/a



Month Ending: 01/31/2021

Opportunistic & Tactical Performance

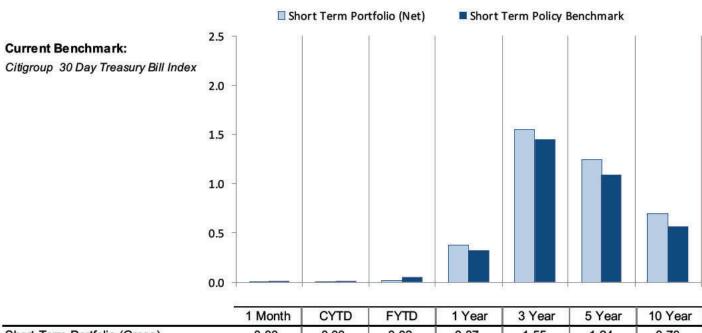


	1 Month	CYTD	FYTD	1 Year	3 Year	5 Year
Opportunistic & Tactical (Gross)	0.59	0.59	11.19	3.00	5.31	10.18
Opportunistic & Tactical (Net)	0.59	0.59	10.71	1.81	3.81	8.77
Opp. & Tactical Policy Benchmark	(0.55)	(0.55)	1.73	0.03	3.47	7.45
Value Added (Net of Fee)	1.14	1.14	8.98	1.78	0.34	1.33



Month Ending: 01/31/2021

Short-Term Performance

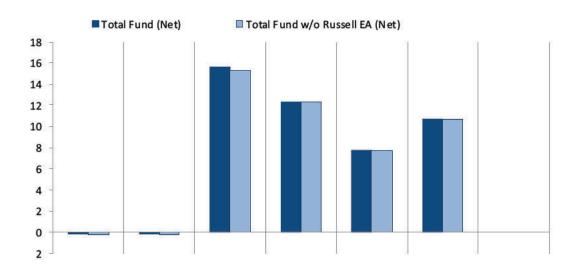


	1 Month	CYTD	FYTD	1 Year	3 Year	5 Year	10 Year
Short-Term Portfolio (Gross)	0.00	0.00	0.02	0.37	1.55	1.24	0.70
Short-Term Portfolio (Net)	0.00	0.00	0.02	0.37	1.55	1.24	0.70
Short-Term Policy Benchmark	0.00	0.00	0.05	0.33	1.45	1.09	0.56
Value Added (Net of Fee)	0.00	0.00	(0.03)	0.05	0.10	0.15	0.14



Month Ending: 01/31/2021

Russell EA Overlay Performance

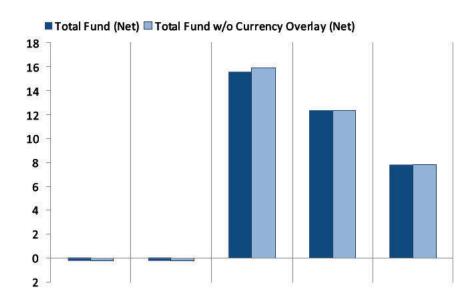


	1 Month	CYTD	FYTD	1 Year	3 Year	5 Year
Total Fund (Gross)	(0.21)	(0.21)	15.89	12.90	8.43	11.40
Total Fund w/o Russell EA (Gross)	(0.21)	(0.21)	15.55	12.80	8.35	11.34
Total Fund (Net)	(0.23)	(0.23)	15.60	12.36	7.78	10.71
Total Fund w/o Russell EA (Net)	(0.23)	(0.23)	15.29	12.28	7.73	10.67
Russell EA Overlay Impact (Net of Fee)	0.00	0.00	0.32	0.08	0.06	0.05



Month Ending: 01/31/2021

Currency Overlay Performance



	1 Month	CYTD	FYTD	1 Year	3 Year
Total Fund (Gross)	(0.21)	(0.21)	15.89	12.90	8.43
Total Fund w/o Currency Overlay (Gross)	(0.22)	(0.22)	16.23	13.22	8.47
Total Fund (Net)	(0.23)	(0.23)	15.60	12.36	7.78
Total Fund w/o Currency Overlay (Net)	(0.24)	(0.24)	15.93	12.36	7.85
Currency Overlay Impact (Net of Fee)	0.01	0.01	(0.33)	0.00	(0.07)



Month Ending: 01/31/2021

<u>Proposed Investment Agenda – Next Meeting</u>

Annual Portfolio Review – Private Credit Investment Report (February 28, 2021)

SUMMARY OF INVESTMENT TRANSACTIONS

moved and	seconded that the following summary of
investment transactions made in compliance with	the Ohio Revised Code Section 3309.15 during the
period of January 1, 2021 through January 31, 20	021 hereby be approved. A detailed list of these
transactions can be found in the Board Agenda n	nailed prior to the March 2021 Retirement Board
D-201	Meeting.

A. PURCHASES

Asset Class	Approximate Cost (in millions)
Global Equities	\$ 182.3
Fixed Income	455.1
Multi-Asset Strategies	2.8
Private Equity Capital Calls	32.7
Real Asset Capital Calls	n/a
Opportunistic	n/a
Global Private Credit	10.9
Cash Equivalents	452.9

B. SALES

Asset Class	Approximate Net Proceeds (in millions)	Approximate Gain/(Loss) (in millions)
Global Equities	\$341.8	\$ 107.0
Fixed Income	416.9	5.2
Multi-Asset Strategies	87.6	7.9
Private Equity distributions	31.9	n/a
Real Asset distributions	12.7	n/a
Opportunistic	n/a	n/a
Global Private Credit	n/a	n/a
Cash Equivalents	237.0	n/a

Upon roll call, the vote ROLL CALL:	e was as follows:	NAY	ABSTAIN
Barbra Phillips			
Jeffrey DeLeone	- 7		
James Haller			
Matthew King			
Catherine Moss James Rossler			
Frank Weglarz			
Daniel Wilson			
Hugh Garside	-		
Hugh Garside			

School Employees Retirement System of Ohio
Summary of administrative operation expenses during the period February 1, 2021 - February 28, 2021.

Account Salaries & Wages	Amount 1,056,253.91
Salaries & Wages Overtime	2,560.66
Vacation Leave Expense	92,613.36
Sick Leave Expense	(1,618.32)
Employer Contributions PERS	153,860.14
Group Life	8,129.74
Long Term Disability	2,282.74
Short Term Disability	2,407.50
Group Health Claims	282,612.16
Group Health Admin Fees	7,237.82
Prescription Claims	73,080.47
Group Health Stop Loss	13,231.41
Vision Claims	3,152.85
Vision Admin Fees	169.29
Group Health Employee Cost	(27,058.19)
Group Health Wellness Incentive	2,685.00
Group Health Tobacco Premiums	(840.00)
Medicare Premium Employer	15,495.12
Tuition	7,500.00
Deferred Compensation Match	4,695.00
Actuarial Services	19,182.50
Audit	33,856.00
Custodial Fees Investment Accounting	75,000.00
Custodial Banking	17,488.44
Master Recordkeeper Fees	78,333.33
Investment Advisory Fees	54,166.67

Performance/Analytics Fee	37,401.66	
Bloomberg Terminal Rentals	13,455.00	
Medical Consultant	3,750.00	
Special Counsel	31,810.80	
Technical	58,462.06	
Other Professional Services	20,707.81	
Postage	3,246.23	
Telecommunications Services	20,526.65	
Communications & Publications	3,738.55	
Software Maintenance	35,000.00	
Software Subscriptions	68,382.05	
Hardware <\$5,000	4,380.31	
Equipment Repairs & Maintenance	3,088.22	
Office Supplies & Expenses	45.20	
Records Storage	1,567.94	
Seminars & Conferences	2,913.00	
Travel & Transportation	877.54	
Subscriptions	5,079.49	
Memberships	6,273.50	
Operations Maintenance	2,955.28	
Staff Support	5,107.07	
Recruiting Expenses	1,705.80	
Interior Landscaping	1,356.37	
Vehicle Expense	14.00	
Ohio Retirement Study Council	1,026.93	
Reimbursement of Leased Svcs	(25,416.67)	
Total Administrative Expenses	2,283,932.39	

School Employees Retirement System of Ohio REVIEW OF ADMINISTRATIVE EXPENSES February 2021

The following are preliminary administrative operation expenses of the School Employees Retirement System of Ohio during the period **February 1, 2021 - February 28, 2021**

Account Salaries & Wages	Vendor		Amount
Salaites & Wages	ADP, LLC ADP, LLC	Account Totals:	531,319.93 524,933.98 1,056,253.91
Salaries & Wages Overtime	ADP, LLC ADP, LLC	Account Totals:	1,157.86 1,402.80 2,560.66
Vacation Leave Expense	ADP, LLC	Account Totals:	92,613.36 92,613.36
Sick Leave Expense	ADP, LLC	Account Totals:	(1,618.32) (1,618.32)
Employer Contributions PERS	Ohio Public Emp. Retirement System Ohio Public Emp. Retirement System	Account Totals:	76,816.43 77,043.71 153,860.14
Group Life	American United Life Insurance Company	Account Totals:	8,129.74 8,129.74
Long Term Disability	American United Life Insurance Company	Account Totals:	2,282.74 2,282.74
Short Term Disability	American United Life Insurance Company American United Life Insurance Company	Account Totals:	1,201.35 1,206.15 2,407.50
Group Health Claims	Aetna Daily Wires ESERS SaveonSP, LLC	Account Totals:	279,211.16 3,401.00 282,612.16
Group Health Admin Fees	Aetna Admin ESERS	Account Totals:	7,237.82 7,237.82

Prescription Claims	Express Scripts ESERS	Account Totals:	594.29 7,002.15 11,583.14 27,447.77 60,599.64 (34,146.52) 73,080.47
Group Health Stop Loss	Sunlife Financial	Account Totals:	13,231.41 13,231.41
Vision Claims	VSP (OH)	Account Totals:	3,152.85 3,152.85
Vision Admin Fees	VSP (OH)	Account Totals:	169.29 169.29
Group Health Employee Cost	Employee Premiums Employee Premiums Aetna Admin ESERS	Account Totals:	(13,587.83) (13,416.04) (54.32) (27,058.19)
Group Health Wellness Incentive	ADP, LLC ADP, LLC	Account Totals:	2,775.00 (90.00) 2,685.00
Group Health Tobacco Premiums	ADP, LLC ADP, LLC	Account Totals:	(420.00) (420.00) (840.00)
Medicare Premium Employer	ADP, LLC ADP, LLC	Account Totals:	7,758.98 7,736.14 15,495.12
Tuition	Trivette, Courtney	Account Totals:	7,500.00 7,500.00
Deferred Compensation Match	ADP, LLC ADP, LLC	Account Totals:	2,355.00 2,340.00 4,695.00
Actuarial Services	Cavanaugh MacDonald Consulting, LLC Cavanaugh MacDonald Consulting, LLC	Account Totals:	12,000.00 7,182.50 19,182.50

Audit	RSM, LLC RSM, LLC	Account Totals:	5,696.00 28,160.00 33,856.00
Custodial Fees Investment Accounting	BNY Mellon Asset Servicing	Account Totals:	75,000.00 75,000.00
Custodial Banking	Huntington National Bank Treasurer of State Warrants	Account Totals:	17,045.20 443.24 17,488.44
Master Recordkeeper Fees	BNY Mellon Asset Servicing	Account Totals:	78,333.33 78,333.33
Investment Advisory Fees	Aksia Wilshire	Account Totals:	16,666.67 37,500.00 54,166.67
Performance/Analytics Fee	BNY Mellon Asset Servicing Wilshire Associates Incorporated	Account Totals:	34,401.66 3,000.00 37,401.66
Bloomberg Terminal Rentals	Bloomberg Finance LP	Account Totals:	13,455.00 13,455.00
Medical Consultant	Borchers, M.D., Glen G.	Account Totals:	3,750.00 3,750.00
Special Counsel	Frost Brown Todd, LLC Ice Miller LLP Morgan, Lewis & Blockius Standley LawGroup LLP	Account Totals:	2,610.30 118.00 28,832.50 250.00 31,810.80
Technical	CGI, Inc. ComResource HMB, Inc. Sagitec Solutions, LLC Velosio	Account Totals:	2,145.00 3,565.00 13,200.00 34,677.06 4,875.00 58,462.06

Other Professional Services			
	Contoural, Inc.		15,480.75
	Drake, Carol N.		3,333.33
	LexisNexis Risk Data Management, Inc		1,519.73
	Wickert, Kimberly		374.00
		Account Totals:	20,707.81
Postage			
· ·	Columbus Courier & Freight LLC		190.18
	Columbus Courier & Freight LLC		193.40
	Pitney Bowes Inc.		250.79
	Pitney Bowes Inc.		99.33
	Pitney Bowes Inc.		71.82
	Pitney Bowes Inc.		2,032.88
	Quadient		213.01
	Unishippers Association		95.82
	Unishippers Association		33.00
	Unishippers Association		33.00
	Unishippers Association		33.00
		Account Totals:	3,246.23
Telecommunications Services			
rolocommunication convicco	AT&T		50.09
	LUMEN		5,033.19
	TBG Conferencing		654.09
	Time Warner Cable		10,269.30
	Verizon Wireless		2,701.81
	XO Communications		1,818.17
		Account Totals:	20,526.65
Communications & Publications			
Communications a Fabrications	Baise Quality Printing		3,738.55
	Baloo Quality Finaling	Account Totals:	3,738.55
			,
Software Maintenance	Caritae Calutiona II C		25 000 00
	Sagitec Solutions, LLC	Account Totals:	35,000.00
		Account rotals.	35,000.00
Software Subscriptions			
	ADP, LLC		1,696.45
	ADP, LLC		3,243.12
	DigiCert, Inc		1,166.00
	Diligent		19,750.00
	KLDiscovery		1,275.00
	Liquid Web Inc		264.50
	LogMeIn		768.00
	PDFForge.org		1,021.26
	Wellable LLC		462.80
	Workiva Inc.		38,284.35
	Zoom	Account Totals:	450.57 68,382.05
			,

Hardware < \$5,000			
	Amazon.com		4,030.31
	ServerWorlds	A account Tatalas	350.00
		Account Totals:	4,380.31
Equipment Repairs & Maintenance			
	Canon Financial Services, Inc		1,647.27
	Digital Print Solutions		518.61
	LD Products Inc. Ricoh USA, Inc		19.99 69.98
	Ricoh USA, Inc		389.58
	Ricoh USA, Inc		442.79
		Account Totals:	3,088.22
Office Supplies & Expenses			
Office Supplies & Expenses	Millcraft Paper Co.		45.20
	·	Account Totals:	45.20
Records Storage	Vital Records Holdings, LLC		1,567.94
	Vital Necolds Floidings, LEC	Account Totals:	1,567.94
			.,
Seminars & Conferences			
	Applied Network Defense		1,294.00
	Careworks Comp NASRA		50.00 1,050.00
	Ohio State University		450.00
	Professional Development Resources		69.00
		Account Totals:	2,913.00
Travel & Transportation			
Tatol a Transportation	Phillips, Barbra		220.64
	Weglarz, Frank		656.90
		Account Totals:	877.54
Subscriptions			
	Constant Contact		125.00
	DLT Solutions		1,737.00
	Gongwer News Service, Inc		3,000.00
	Modern Healthcare Shutterstock, Inc.		169.00 29.00
	Wall Street Journal		19.49
		Account Totals:	5,079.49
Memberships	Accountancy Board of Ohio		183.50
	Information Systems Security Association		115.00
	Institutional Limited Partners Association		4,000.00
	NCTR		1,060.00
	Pension Real Estate Association		330.00
	Public Relations Society of America Stensrud, Richard		260.00 325.00
	Oterialuu, Monaru	Account Totals:	6,273.50
			5,270.00

Operations Maintenance			
•	Amtrec, LLC		1,666.00
	AT&T		279.18
	South Central Power Company		794.10
	Stanley Convergent Security Solutions, Inc.		216.00
	Claritory Convergent Coountry Conditions, inc.	Account Totals:	2,955.28
		7000unt Totalo.	2,000.20
Staff Support			
Clair Support	Amazon.com		35.91
	Certif A Gift Company		60.00
	Franklin Services		895.06
	Home Depot		25.00
	•		590.70
	Matrix Integrated Psychological Services ThrivePass		533.00
	Unisan, LLC		107.40
	Employee Reimbursement		1,415.00
	Employee Reimbursement		1,445.00
		Account Totals:	5,107.07
Recruiting Expenses			4 000 00
	Indeed		1,288.03
	LinkedIn Corporation		417.77
		Account Totals:	1,705.80
Interior Landscaping			
	Ambius Inc. (05)		1,356.37
		Account Totals:	1,356.37
Vehicle Expense			
	Moo Moo Car Wash		14.00
		Account Totals:	14.00
Board Member School Board Reimb.			
	Ashland City School District		1,026.93
		Account Totals:	1,026.93
Reimbursement of Leased Svcs			
	OSERS Broad St. LLC		(25,416.67)
		Account Totals:	(25,416.67)
Total Administrative Expenses			2,283,932.39

MEMORANDUM

To: Chris Collins, SERS Government Relations Officer

From: Carol Nolan Drake, Federal Liaison

Date: March 3, 2021

Re: Federal Legislative and Regulatory Report

OVERVIEW

Highlights for February: the Senate voted to acquit former President Donald Trump of one count, "incitement of insurrection," charged against him after the House's impeachment amid lingering questions how to further investigate the January 6 disturbance at the U.S. Capitol; more confirmation hearings in the Senate for Cabinet-level and senior officials in the Biden administration; President Biden's effort to pass the "American Rescue Plan" in the Senate after its passage in the House; continued discussion on COVID-19 relief for schools to reopen, businesses, and state/local government; and discussions on legislation or new regulations to provide affordable health care for retirees, address the rebate rule for EGWPs and address the high cost of prescription drugs.

On Saturday, February 13, the Senate concluded the trial of former President Trump. After almost a week of presentations, first by the Democratic House attorneys and then former President Trump's defense team, the Senate voted to acquit the former President. The Senate voted 57 to 43, which was ten votes short of the required two-thirds majority for a guilty verdict. Senator Rob Portman (R-OH) voted against a conviction, deferring to questions on the constitutionality of impeaching a former President. Senator Sherrod Brown (D-OH) voted in favor of conviction.

On Tuesday, March 2, FBI Director Christopher Wray testified before the Senate Committee on the Judiciary to discuss the Bureau's continued investigation into the events leading up to and on January 6 and the status of other investigations. The oversight hearing was held to "examine the Federal Bureau of Investigation, focusing on the January 6 insurrection, domestic terrorism, and other threats." This hearing was followed by a joint hearing on March 3 in the Senate Committees on Homeland Security and Governmental Affairs to "examine the January 6 attack on the Capitol."

The House, too, is considering how to address what happened at the Capitol and ensure that the Capitol (and other federal buildings) are secure. Speaker Nancy Pelosi (D-CA) has called for the creation of a bipartisan commission, made up of appointed members, to investigate the January 6 disturbance and make recommendations. While the commission would be made up of Republican and Democratic members, the House and Senate leadership, and President, would be able to appoint the members, meaning that more Democrats could be appointed. The media reported that Acting Capitol Police Chief Yogananda Pittman testified before the House Committee on Appropriations on March 3 and noted that there has been a 93.5 percent increase in threats to members of Congress during January and February 2021 compared to the same months last year.

The Senate is scheduled to be in session in March until it adjourns for its state work period from Monday, March 29 through Friday, April 9. Hearings of interest:

Committee on Finance
 March 3, 2021 at 10:00 AM
 Open Executive Session to Consider Favorably Reporting the Nominations of the Honorable
 Xavier Becerra, Katherine Tai and Adewale Adeyemo. (Attorney General of CA Becerra has been
 nominated to be the Secretary of Health and Human Services.)

During its executive session, the Senate Committee on Finance voted 14-14 along party lines whether to support Mr. Becerra's nomination. Majority Leader Charles Schumer (D-NY) will have to report the nomination to the Senate since the Committee did not have a majority to advance the nomination out of Committee. All Democratic Senators will need to support the nomination for him to

garner 50 votes. Vice President Harris would break any tie if there are no Republican Senators that support the nomination.

- Virtual Hearing- Committee on Banking, Housing and Urban Affairs
 March 4, 2021 at 10:15 AM
 Wall Street vs. Workers: How the Financial System Hurts Workers & Widens the Racial Wealth
 Gap
- Virtual Hearing- Committee on Health, Education, Labor and Pensions
 March 9, 2021 at 10:00 AM
 Hearing to examine the COVID-19 response, focusing on an update from the frontlines.

The House of Representatives is in session, with a district work period scheduled from Monday, March 29 through Friday, April 9. Hearings of interest include:

- Virtual Hearing Committee on Financial Services
 March 10, 2021 at 10:00 AM
 Justice for All: Achieving Racial Equity Through Fair Access to Housing and Financial Services
- Virtual Hearing- Committee on Financial Services
 March 17, 2021 at 12:00 PM
 Game Stopped? Who Wins and Loses When Short Sellers, Social Media, and Retail Investors
 Collide, Part II
- Virtual Hearing- Committee on Financial Services, Subcommittee on Diversity and Inclusion March 18, 2021 at 12:00 PM
 By the Numbers: How Diversity Data Can Measure Commitment to Diversity, Equity and Inclusion

On February 25, the House passed H.R. 5, the "Equality Act," which expanded "protections in education, housing, employment and more to LGBTQ people." The bill would prohibit discrimination based on sexual orientation or gender identity in credit, jury service and public accommodations. The bill was endorsed by many national civil rights groups. Ohio Republican House members voted against the bill and Democratic Reps. Beatty, Ryan and Kaptur voted in favor of the bill. Rep. Marcia Fudge did not vote. The bill was sent to the Senate for consideration.

The House voted on March 3 on H.R. 1, the "For the People Act," an 800 page bill, with a vote of 220-210. The bill expands voter registration (automatic and same-day registration) and voting access (vote-by-mail and early voting). It limits removing voters from voter rolls. The bill requires states to establish independent redistricting commissions to carry out congressional redistricting. The bill sets forth provisions related to election security, including sharing intelligence information with state election officials, supporting states in securing their election systems, developing a national strategy to protect U.S. democratic institutions, establishing in the legislative branch a "National Commission to Protect United States Democratic Institutions," and provisions to improve the cybersecurity of election systems. The bill includes campaign finance reform, lobbying and ethics changes in all three branches of government and requires the President, Vice President, and candidates for those offices disclose 10 years of tax returns. The Ohio delegation voted along party lines.

SENATE CONFIRMATION HEARINGS

The Senate Committee on Banking advanced the nomination of Rep. Marcia Fudge (D-OH) to run the Department of Housing and Urban Development (HUD) in early February, however, the full Senate has not confirmed her nomination. Rep. Fudge is still serving as an Ohio member of Congress. Upon her confirmation (which is expected), the seat will be open in District 11 until an election later this year. Due to the anticipated timing of the confirmation vote, a special election will have to be set after the May 4 primary election in Ohio.

President Biden is still pursuing the appointments of members of his Cabinet. The Senate has confirmed 13 of the nominations out of 23 thus far. Neera Tanden, nominated for OMB Director, removed her name from consideration. On Monday, March 1, the Senate confirmed the nomination of Miguel

Cardona, to be the Secretary of Education. Mr. Cardona was sworn in on Tuesday, March 2. News media reported that Mr. Cardona began his career as a teacher, then became a principal and, in 2019, was named Connecticut's Commissioner of Education. On March 2, <u>USA Today</u> printed an Op-Ed written by Secretary Cardona, who explained his five-point plan to "get students back in school full time," he said: Some schools will need to reduce class sizes to maintain physical distancing — which could mean hiring more staff to teach more classes or providing broadband access and technology for students to learn from home in a hybrid learning model. Some schools will have to provide more transportation and bus routes or adjust food service plans to keep physically distanced. All schools should make sure their students and staff wear masks.

The full Op-Ed may be accessed here: <u>COVID in schools: How Education Secretary Cardona would get</u> kids back (usatoday.com)

CORONAVIRUS LEGISLATION

On February 27, the House passed H.R. 1319, the "American Rescue Plan Act of 2021," the capstone stimulus package that President Biden made one of his first orders of business. The bill was voted out almost along party lines, in a 219-212 vote. All Ohio House Democrats supported the bill; all Ohio Republicans voted against the bill. The bill advanced to the Senate.

The American Rescue Plan Act was 630 pages in length after amendments. Provisions included:

- Giving working families an additional direct payment of \$1,400 per person, bringing their total relief to \$2,000 per person.
- Reduces health care premiums for low- and middle-income families by increasing the Affordable Care Act's (ACA) premium tax credits for 2021 and 2022.
- Allows state and local governments as well as Federal governmental instrumentalities that are tax-exempt 501(c)(1) organizations to access the paid sick time and paid family leave credits.
- Provides \$7.5 billion in funding for the Centers for Disease Control and Prevention (CDC) to prepare, promote, administer, monitor, and track the coronavirus disease of 2019 vaccines.
- Provides \$46 billion to HHS to detect, diagnose, trace, and monitor COVID-19 infections, and for other activities necessary to mitigate the spread of COVID-19.
- Invests \$130 billion to help schools comply with CDC guidelines for safely reopening schools, including repairing ventilation systems, reducing class sizes so that students can be spread out and implementing social distancing guidelines, purchasing personal protective equipment, and hiring staff to care for students' health and well-being. School districts will also be required to set aside 20 percent of the funding they receive to address lost time in the classroom.
- Stabilizes the pensions for more than 1 million Americans, often frontline workers, who participate
 in multiemployer plans that are approaching insolvency. It would create a special financial
 assistance program under which cash payments would be made by the PBGC to financially
 troubled multiemployer pension plans to ensure that such plans can continue paying retirees'
 benefits. The PBGC would be provided with the amounts necessary to provide such payments
 through a general Treasury transfer.
- Provides relief to workers and their families by protecting access to affordable health care during the pandemic. It subsidizes COBRA premiums for workers who have been laid-off or subject to reduced hours.
- Increases the federal minimum wage for employees from \$7.25 per hour to \$15 per hour by 2025 (\$9.50 in 2021; \$11.00 in 2022; \$12.50 in 2023; \$14.00 in 2024; and \$15.00 in 2025).
- Includes \$25 billion to provide assistance to renters, including assistance targeted to specific populations to ensure vulnerable families are able to access the relief they need.
- Provides \$9.961 billion to states, territories, and tribes to address the ongoing needs of homeowners struggling to afford their housing due directly or indirectly to the impacts of the coronavirus pandemic by providing direct assistance with mortgage payments, property taxes, property insurance, utilities, and other housing related costs.
- Provides \$30 billion to support essential transit and rural intercity bus service. It also provides
 dedicated resources for paratransit providers, tribal transit, and intercity buses.
- Provides \$8 billion to help airports address their increasing challenges due to COVID-19.

The bill made its way to the Senate. Some Senators expressed concerns with provisions increasing the federal minimum wage that much, stimulus payments to higher income earners, the \$1.9 trillion price tag, and if restrictions should be included for state and local funding that could impact pensions.

The Senate Parliamentarian, a non-partisan appointee of the Senate, ruled that the language increasing the federal minimum wage did not fit within the instructions for a budget reconciliation process, due to the "Byrd Rule." By using the reconciliation process, the Senate would need only 51 votes to pass the bill. The Parliamentarian also ruled that the language to provide additional funding for multi-employer and single employer pension plans was within the reconciliation rules, as well as the language to provide subsidies for health insurance for unemployed workers.

Senators Mitt Romney (R-UT) and Tom Cotton (R-AK) offered a different version of language for the federal minimum wage. They proposed raising pay to \$10 per hour, from the current \$7.25 per hour (which has been in place since 2009), and restricting the hiring of undocumented immigrants. Senator Ron Wyden (D-OR), the Chairman of the Senate Committee on Finance, and Senator Bernie Sanders (I-VT), the Chairman of the Senate Committee on the Budget, responded with an idea to tax large corporations or limit their deductions if they did not pay employees at least \$15 per hour.

The urgency to pass the bill in the Senate as soon as possible and send it back to the House for concurrence is real. The enhanced emergency unemployment benefits, which are \$300 weekly, have been approved in previous bills and will expire on March 14. The American Rescue Plan would increase unemployment benefits to \$400 per week until the fall.

Senate Majority Leader Schumer has continued to say that the Senate will pass the bill this week. The debate on the bill, which was limited to 20 hours, commenced on March 3. After the debate, Senators will offer amendments during a session that has been coined, "vote-a-rama," which could see a large number of amendments offered. Senator Sanders indicated that he would introduce an amendment to raise the federal minimum wage to \$15 per hour and some Democratic Senators may join him. Senator Sherrod Brown (D-OH), the new Chairman of the Senate Committee on Banking, Housing and Urban Affairs, expressed his support to find a way to increase the minimum wage.

Another COVID-19 relief effort was announced on February 16 by President Biden. In a statement, the Department of Housing and Urban Development (HUD), Department of Veterans Affairs, and Department of Agriculture announced an extension and expansion of previous forbearance and foreclosure relief programs which would have expired in March. The agencies have extended the foreclosure moratorium for homeowners through June 30, 2021 and the mortgage payment forbearance enrollment window until June 30, 2021 for borrowers who wish to request forbearance. The full announcement is here: https://www.whitehouse.gov/briefing-room/statements-releases/2021/02/16/fact-sheet-biden-administration-announces-extension-of-covid-19-forbearance-and-foreclosure-protections-for-homeowners/

EDUCATION

Rep. Steve Stivers (R-OH) and Rep. Kathleen Rice (D-NY) re-introduced H.R. 902, the "Decreasing Employees Burdensome Taxes from Student Loans or DEBT Act of 2021," to amend the Internal Revenue Code of 1986 to expand the exclusion for employer-provided educational assistance and to expand the availability of the student loan interest deduction. The DEBT Act would allow employers to temporarily make direct, non-taxable payments up to \$5,250 toward employees' student loans encourage employers to contribute up to \$10,000 per year to their employees' student loans as a non-taxable benefit. There are no other cosponsors at this time.

FINANCIAL SERVICES

The bill introduced by Rep. Peter DeFazio (D-OR), H.R. 328, the "Wall Street Tax Act," has 27 cosponsors, including Rep. Tim Ryan (D-OH). The legislation would create a financial transaction tax on the sale of stocks, bonds, and derivatives at 0.1 percent (10 basis points), which could raise approximately \$777 billion over ten (10) years. A Senate companion bill has not been introduced yet.

Rep. Patrick McHenry (R-NC) has not reintroduced the "Protecting Retirement Savers and Everyday Investors Act." The bill would have imposed a limitation on taxation and fees on transactions by certain securities industry participants.

SERS ADVOCACY ON THE LIMITED WRAPAROUND PLAN AND PDPRA

Three members of the Ohio delegation, Reps. Marcy Kaptur (D-OH), David Joyce (R-OH) and Tim Ryan (D-OH) serve on the House Committee on Appropriations. The forms requesting appropriation funding for each of their offices are due before the end of March. In the past two years, SERS has submitted requests for authority, not funding, to extend the Limited Wraparound Plan program. This year, SERS may wish to revise the request, given that the Biden Administration has proposed ways to support the Affordable Care Act, which could be beneficial to plan sponsors and retirees. During our discussions with the Health Care Legislative Assistant in Rep. Kaptur's office, we agreed to see if the bill needs to be introduced again for Limited Wraparound Plan authority, or a separate vehicle might be introduced for a more widely adopted plan. Rep. Kaptur sponsored the bipartisan bill in the last session.

On Monday, February 15, on behalf of SERS, I contacted each of the Ohio delegation offices (House and Senate) to share possible legislative and/or regulatory actions for consideration for the under-65 retiree population. SERS also provided information on the concerns with the rule finalized by the Trump administration relating to rebates offered by pharmacy "middlemen." We will continue to engage the offices to help shape legislation as it is introduced or regulations that are promulgated in these areas. The rebate rule concerns relate to the impact of the rule changes on EGWPs.

SERS is part of a working group of plan sponsors, industry organizations and providers to collaborate on ways to address the high cost of prescription drugs. The Public Sector HealthCare Roundtable is one of the stakeholders in the working group. Another call will be held in March.

WINDFALL ELIMINATION PROVISION (WEP)

On Friday, February 26, I received a notice from a staff member of the Committee on Ways and Means, Subcommittee on Social Security that Rep. Richard Neal (D-MA), Chairman of the House Committee on Ways and Means, would be introducing "The Public Servants Protection and Fairness Act of 2021." In the message, she said:

First, it provides relief payments of \$150 a month to current WEP retirees. Second, it establishes a new, fairer formula – the Public Servant Protection (PSP) formula – that will apply to future retirees, paying Social Security benefits in proportion to the share of a worker's earnings on which they paid Social Security contributions. Third, the bill includes a permanent benefit guarantee, which ensures that no one will receive lower benefits as a result of the legislation, relative to current law. This guarantee is important, as it protects all current and future retirees. The bill itself is unchanged from last year's bill, H.R. 4540 (except for rolling the effective dates forward and a very minor technical fix).

As I mentioned in the last report, President Biden, as a former Senator, called for the repeal of GPO and WEP. Rep. Kevin Brady (R-TX) has not introduced a WEP bill as of this date.

LIFE EXPECTANCY

In new report that was released in mid-February, during the first six months of 2020, life expectancy in the United States dropped by a full year, primarily due to deaths caused by COVID-19, as well as overdose deaths. The full report may be read here: Vital Statistics Rapid Release.

Number 010 (February 2021) (cdc.gov)

SOCIAL SECURITY ADMINISTRATION (SSA)

There are now 86 cosponsors for H.R. 82, the "Social Security Fairness Act of 2021," including Rep. Joyce Beatty (D-OH), Tim Ryan (D-OH), David Joyce (R-OH) and Bob Gibbs (R-OH). The bill repeals provisions that reduce Social Security benefits for individuals who receive other benefits, such as a pension from a state or local government, eliminates the government pension offset and the windfall elimination provision. These changes would be effective for benefits payable after December 2021.

HHS/ MEDICARE AND MEDICAID

President Biden nominated Chiquita Brooks-LaSure to become the Administrator of the Centers for Medicare and Medicaid Services (CMS). Ms. Brooks-LaSure served in the Obama administration as a senior CMS official who helped implement the Affordable Care Act's coverage expansion and insurance-market reforms. Ms. Brooks-LaSure has not been confirmed by the Senate.

HEALTH CARE

The Special Enrollment Period (SEP) for individuals and families for Marketplace coverage in response to the COVID-19 Public Health Emergency began on February 15 and runs through May 15. SERS has communicated information to retirees on the SEP and encouraged enrollment.

Senators Tim Kaine (D-VA) and Michael Bennet (D-CO) introduced S. 386, the "Medicare-X Choice Act" for a public option health insurance plan that would also allow Medicare to negotiate lower drug prices. The proposal would create a government-run health care plan on the Affordable Care Act (ACA) exchanges to compete with plans offered by private insurers. Senator Kaine indicated that he hoped their bill could be incorporated into another reconciliation package this year. The press release is here: Bennet, Kaine Announce Introduction of Medicare-X Choice Act to Achieve Universal Health Care J U.S. Senator Tim Kaine of Virginia (senate.gov)

PRESCRIPTION DRUGS

According to a new study, released on March 2 by the Johns Hopkins Bloomberg School of Public Health, the Medicare Part D program would have saved \$977 million in a single year if all branded prescription drugs requested by prescribing clinicians had been substituted by a generic option. If Medicare patients had requested generic drugs instead of brand name drugs, the Medicare Part D program would have saved an additional \$673 million in one year, for a total savings of \$1.7 billion. The study may be read here: Factors Associated With Prescriptions for Branded Medications in the Medicare Part D Program | Health Care Economics, Insurance, Payment | JAMA Network Open | JAMA Network

INFRASTRUCTURE

Once the stimulus bill has passed both chambers, President Biden has indicated that his next effort will center on a major infrastructure package. As the details emerge, the question will be whether there will be enough support in the Senate to receive 60 votes for cloture, or the administration will need to pursue another reconciliation bill.

On February 28, Rep. David Joyce (R-OH) was interviewed, stating, "[A]ccess to broadband, or lack thereof, has become a critical issue affecting Americans across the country, and one that I've consistently and increasingly heard about when meeting with constituents. The COVID-19 pandemic has made it crystal clear that broadband is no longer a luxury, it's an essential service:"

While Ohio ranks in the top 20 states for broadband connectivity, more than 300,000 Buckeye households lack access to high-speed internet. If that's not enough to convey how dire the situation is, a 2019 study across eight Ohio counties found in rural areas with 20 or fewer households per square mile, 80-90% of households have no access to broadband whatsoever. And, while three to four million students across the country have been provided at-home internet access since the pandemic started, studies indicate more than 12 million children in rural or low-income households still lack broadband access.

SECURITIES AND EXCHANGE COMMISSION (SEC)

Acting Chair of the SEC, Allison Herren Lee, directed the Division of Corporation Finance to "enhance its focus on climate-related disclosure in public company filings. As part of its enhanced focus in this area, the staff will review the extent to which public companies address the topics identified in the 2010 guidance, assess compliance with disclosure obligations under the federal securities laws, engage with public companies on these issues, and absorb critical lessons on how the market is currently managing climate-related risks." The Statement may be read here: SEC.gov | Statement on the Review of Climate-Related Disclosure

The Republican members of the Senate Committee on Banking, Housing and Urban Affairs signed a letter to the SEC, asking it to dismiss Nasdaq's proposal for promoting diversity on boards even with the "comply-or-explain" approach. Senator Portman is not on the Committee. The letter may be read here: Toomey, GOP Banking Members Urge SEC to Block NASDAQ's Proposed Diversity Quota | United States Committee on Banking, Housing, and Urban Affairs (senate.gov)

U.S. CENSUS

On February 25, Ohio Attorney General Dave Yost said he would file a lawsuit against the U.S. Census Bureau, to require the Bureau to meet the March 31 deadline to provide the 2020 census data needed for redistricting purposes. The suit was filed shortly thereafter. The Census Bureau has pushed back its report now to September 30, partly due to the pandemic. More details may be read here: Ohio Attorney General Dave Yost sues Biden Administration over U.S. Census delays - cleveland.com

U.S. SUPREME COURT

The U.S. Supreme Court heard oral arguments on March 2 on voting restrictions passed by the Arizona Legislature, which were alleged by the plaintiff to be racially discriminatory. The New York Times reported that the case will determine "the future of the Voting Rights Act, and whether states will be allowed to restrict voting access unimpeded." The full article may be read here: Supreme Court Case Could Limit Options to Fight Republican Voting Restrictions - The New York Times (nytimes.com)

REPORTS

On February 18, the National Institute on Retirement Security (NIRS), released a new report that finds "Americans across party lines share concerns about their financial security in retirement. The vast majority of Democrats (70 percent), Independents (70 percent) and Republicans (62 percent) agree that the nation faces a retirement crisis. More than half of Americans (51 percent) say that the COVID-19 pandemic has increased concerns about achieving financial security in retirement. And the COVID-19 concern is high across party lines: 57 percent among Democrats; 50 percent for Independents; and at 44 percent for Republicans." The report may be read here: Retirement Insecurity 2021 | Americans' Views of Retirement, Retirement Insecurity 2021 | Americans' Views of Retirement — National Institute on Retirement Security (nirsonline.org)

In a press release issued on February 25, the Center for State and Local Government (SLGE) announced a nationwide poll determined that K-12 employees are increasingly worried about retirement and feel high levels of stress. The findings included:

Of those surveyed, the vast majority reported feeling stressed (63%), high levels of burnout/fatigue (54%), and substantial anxiety (47%) at work due to the pandemic. These worries come as K-12 employees were significantly more likely than other government employees to perceive themselves to be at risk of exposure to COVID-19 at work (60% vs. 38%).

Of state and local education staff, 48% are concerned about their ability to save enough to be financially secure throughout retirement. This level of concern is at 39% for other public employees. In October 2020, 45% of K-12 employees agreed that people who retire from jobs in K-12 education are able to live comfortably in retirement- -- a decrease of six percentage points from March. Even fewer felt that their employer does a good job of preparing them for retirement (37% in March and 34% in October).

The full summary may be viewed here: https://www.slge.org/

The latest brief from the Boston College, Center for Retirement Research, is entitled, "COVID-19 Is Not a Retirement Story." The report was authored by Alicia H. Munnell and Anqi Chen, who said:

Surprisingly, the COVID-induced recession appears to have had little impact on retirement because: Social Security checks still go out and its finances are little changed; 401(k) contributions and balances seem relatively unaffected; and unemployment has not disproportionately hurt older workers. But the pre-COVID weaknesses remain: Social Security has a long-term deficit; 401(k) balances are inadequate; and older workers have trouble finding

new jobs. In addition, the continued drop in real interest rates makes it harder to save, and the increased stress on states and localities makes it harder to fund their pensions.

The full brief may be read here: COVID-19 Is Not a Retirement Story (bc.edu)

CORPORATE CONTRIBUTIONS

On March 2, Senator Robert Menendez (D-NJ) introduced S. 530, a bill that would amend the Securities Exchange Act of 1934 to require shareholder authorization before a public company may make certain political expenditures, and for other purposes. The bill has 15 cosponsors, however, neither Ohio Senators Brown nor Portman have cosponsored it.

There are no Ohio cosponsors to the bill which Rep. Andy Levin (D-MI) introduced, H.R. 403, the "Transparency in Corporate Political Spending Act," which would "repeal a restriction on the use of funds by the SEC to ensure shareholders of corporations have knowledge of corporate political activity."

According to Ohio news media, Ohio-based FirstEnergy Corp. has agreed to publicly disclose all of its spending on political candidates, political parties, and ballot measures through 2024, under an agreement reached with the New York State Common Fund, a large public pension fund.

OTHER NEWS

According to the nonprofit, Joint Center for Political and Economic Studies, "only 14 percent of high-ranking positions in House members' offices were held by people of color in 2018," when the Center last counted chiefs of staff, legislative directors and communications directors. Only 11 percent of those positions in the Senate. This year's new lawmakers, who are mostly Republicans, have filled 23 percent of their top staff positions with people of color. (Some positions remain unfilled.) https://www.rollcall.com/2021/02/25/where-am-i-black-staffers-describe-capitol-hill/?utm_source=&utm_medium=email&utm_campaign=newsletters&utm_content=02/28/2021

In another bid to increase diversity, Senator Bob Menendez (D-NJ) introduced S. 374, "The Improving Corporate Governance Through Diversity Act of 2021," which would require public companies to disclose the racial, ethnic, gender and veteran composition of their corporate boards and senior management. https://www.menendez.senate.gov/newsroom/press/menendez-introduces-bill-to-promote-corporate-diversity

Rep. Bill Pascrell, Jr. (D-NJ), Chairman of the House Committee on Ways and Means, Subcommittee on Oversight, introduced H.R. 1068, the "Carried Interest Fairness Act of 2021," to amend the Internal Revenue Code of 1986 to provide for the proper tax treatment of personal service income earned in pass-thru entities. The bill was introduced to close the carried interest loophole.

ACTIVITIES:

- 1. Reviewed Executive Orders, statements and memoranda related to education, schools, retirement and health care. Provided a Memorandum on the contents of the 500 plus page House stimulus bill.
- Participated in calls with SERS, Ohio delegation staffers, GR Network and the Public Sector HealthCare Roundtable. Attended the virtual NASRA/NCTR spring legislative conference.
- Monitored bills from the Committees on Ways & Means, Energy and Commerce, Appropriations, Finance, and others related to public pensions, COVID-19, retirement security, health care, prescription drugs, education and schools, Social Security and kept informed of relevant House and Senate Committee hearings and witnesses.
- 4. Monitored the U.S. Supreme Court for important retirement, health care and investment cases.
- 5. Reviewed bills that were introduced or cosponsored by members of the Ohio delegation or other House/Senate members on issues that could impact SERS, retirement security and/or health care.
- 6. Reviewed notices or proposed rules from the SEC, DOL, HHS/CMS, and regulatory agencies.
- 7. Monitored organizations, such as the Social Security Administration, American Benefits Council, AHIP, BMA, AARP and other entities on pension, investment, and/or health-care-related issues.
- 8. Reviewed reports and newsletters from CII, ICGN, NASRA, NCTR, NCPERS, Public Sector HealthCare Roundtable, Social Security, and prepared the Federal Legislative Report.

FEDERAL LEGISLATION BOARD REPORT 117th United States Congress (Prepared by Chris Collins as of March 5, 2021)

H.R. 82

SPONSOR: Rep. Rodney Davis (R-IL)

LAST ACTIONS: House - 01/04/2021 Referred to the House Committee on Ways and Means.

CAPTION: Social Security Fairness Act of 2021

COMMENT: Repeals the GPO and WEP. 86 co-sponsors; four Ohioans

H.R.328

SPONSOR: Rep. Peter DeFazio (D-OR)

LAST ACTION: House - 01/15/2021 Referred to the House Committee on Ways and Means.

CAPTION: To amend the Internal Revenue Code of 1986 to impose a tax on certain trading transactions.

COMMENT: 27 co-sponsors; one Ohioan

H.R. 1319

SPONSOR: Rep. John Yarmuth (D-KY)

LAST ACTIONS: Senate - 03/04/2021 S. Amdt 891 proposed by Senator Schumer. To improve the bill.

CAPTION: American Rescue Plan Act of 2021

COMMENT: Provides additional relief to address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and businesses.

STATE LEGISLATION BOARD REPORT (Prepared by Chris Collins as of March 5, 2021)

133rd General Assembly

HB308 POST-TRAUMATIC STRESS FUND Tom Patton (R-Strongsville) To provide compensation and benefits to first responders with post-traumatic stress disorder and to study the financial and administrative requirements for that fund.

Current Status: 01/09/2021 SIGNED BY GOVERNOR; eff. 90 days

HB442 OCCUPATIONAL REGULATIONS Bill Roemer (R-Richfield) and Thomas West (D-Canton) Requires pupil services personnel to register with the Department of Education, rather than hold a separate license from the State Board of Education as under prior law. The change applies to school speech language pathologists, audiologists, school nurses, physical therapists, occupational therapists, and social workers, who are licensed by their respective professional boards.

Current Status: 01/07/2021 SIGNED BY GOVERNOR; eff. 90 days

134th General Assembly

HB110 OPERATING BUDGET Scott Oelslager (R- North Canton) To make operating appropriations for the biennium beginning July 1, 2021, and ending June 30, 2023, to levy taxes, and to provide authorization and conditions for the operation of state programs.

Current Status: 03/03/2021 House Finance Higher Education Subcommittee, (Seventh Hearing) All Testimony

	Legislative/Stakeholder			
Date	Туре	Contact	Subject	
2/1	MS Teams meeting	State Senator Kirk Schuring (R Canton)	SERS health care surcharge	
			update	
2/2	Conference call	State Senator Jay Hottinger (R Newark)	SERS health care surcharge	
			update	
2/3	Call	Bethany Rhodes ORSC staff	ORSC meeting scheduling	
2/4	Hearing	Ohio House Finance committee	State Operating Budget	
			introduction	
2/5	Zoom meeting	GR Network monthly call	WEP/GPO repeal legislation	
2/8	Zoom meeting	Dr. Tony Podojil ORSC member	SERS health care surcharge	
			update	
2/8	Zoom meeting	Moriah Lieberman Ohio House Democratic Caucus staff	SERS health care surcharge	
			update	
2/9	E mail	Deidra Reese AFSCME Retirees	Information request	
2/9	Call	Katie Johnson OASBO	OASBO/SERS meeting planning	
2/10	E mail	Barbara Catalano OEA Retirees	Board meeting information	
2/11	Call	Angel Mumma ORSC member	SERS health care surcharge	
			update	
2/11	Call	Lora Miller ORSC member	SERS health care surcharge	
			update	
2/11	Call	Terese Herhold Ohio Senate Democratic Caucus staff	SERS health care surcharge	
			update	
2/11	Call	Allen Bruce State Senator Craig's (D Columbus) staff	SERS health care surcharge	
			update	
2/15	E mail	SERS stakedholder group representatives	Board meeting reminder	
2/16	E mail	Jeff Bernard ORSC staff	Information request	
2/16	Zoom meeting	Rick Lewis, Jennifer Hogue OSBA	SERS health care surcharge	
			update	
2/19	MS Teams meeting	Ohio retirement system Govt. Relations staff	bi weekly legislative update call	
2/22	MS Teams meeting	Travis Butchello Ohio House Republican Caucus staff	SERS health care surcharge	
		·	update	
2/22 2/24	Virtual Conference	Public employee retirement staff from various states	NASRA/NCTR winter meeting	
2/24	Call	Marla Bump STRS	State legislative issue	
2/25	Hearing	Ohio Retirement Study Council	Monthly meeting	
2/26	Call	State Rep. Brian Baldridge (R Winchester)	WEP reform	
2/26	Call	Valerie Rodgers SERO	Stakeholder outreach	
2/1 2/28	Multiple phone calls/e	Ohio congressional delagation staff	Health care, WEP, and COVID	
	mails		relief legislation	

		Mailings/Email		
Date	Type	Title	Audience	Number of
Sent				Recipients
2/1	Email	Counseling Webinar Invite	Members within five years of retirement	3,065
2/1	Email	SERS Recruiting Virtual Infrastructure Engineer	People who have subscribed to	528
,	-		SERS' job listing emails	

		Mailings/Email		
Date	Туре	Title	Audience	Number of
Sent				Recipients
2/2	Email	SERS Recruiting IT Technical Project Manager	People who have subscribed to SERS' job listing emails	528
2/2	Mailing	IRA Compliance Letter due to 1095 B mailing	Non Medicare retirees whose SERS address or name does not match IRS list	18
2/3	Email	Counseling Webinar Invite	Members within five years of retirement	3,070
2/5	Email	Counseling Webinar Invite	Members within five years of retirement	3,069
2/9	Email	Employer Special Notice FY2020 Surcharge Recalculation	Employers	2,565
2/10	Email	Ready to Retire Webinar Follow up	Member who attended the webinar on 2/10	83
2/10	Email	SERS Educational Opportunities	Members that registered for the webinar but did not attend on $2/10$	42
2/13	Mailing	New Member Welcome	New SERS Members	1,422
2/15	Email	Employer Special Notice Surcharge Recalculation available in eSERS	Employers	2,403
2/15	Email	Counseling Webinar Invite	Members within five years of retirement	3,074
2/17	Mailing	Auto Enrollment in SERS Premium Discount Program	Lower income benefit recipients based on enrollment in Medicare's Extra Help	40
2/17	Email	Counseling Webinar Invite	Members within five years of retirement	3,038
2/19	Email	Counseling Webinar Invite	Members within five years of retirement	3,072
2/19	Mailing	Inactive Statement with Refund Packets	Inactive Members	3,254
2/23	Email	eSERS Training Webinar Follow up	Employers who attended the eSERS webinar on 2/23	22
2/23	Email	Employer Webinar No Shows	Employers that registered for the webinar but did not attend on 2/23	13
2/23	Email	Ready to Retire Webinar Follow up	Member who attended the webinar on 2/23	177
2/23	Email	SERS Educational Opportunities	Members that registered for the webinar but did not attend on 2/23	121
2/22	Mailing	Medicare Education Approaching 65	Benefit Recipients	211
2/24	Mailing	Medicare Education Approaching 64	Benefit Recipients	196
2/25	Email	SERS Recruiting Member Support Specialist	People who have subscribed to SERS' job listing emails	524
2/26	Mailing	Benefit Payment Checks with Focus Newsletter	Benefit Recipients	1,735
2/26	Mailing	Health Care Invoices with Focus Newsletter	Benefit Recipients	613
2/26	Mailing	Benefit Payment EFT Vouchers with Focus Newsletter	Benefit Recipients	79,524

	Meetings/Seminars/Conferences/Workshops			
Date	Туре	Location	Audience	Number of
				Attendees
2/10	Webinar Retiring with SERS	Online	Members eligible now or will be within 5 years	83
2/23	Webinar Employer Education eSERS Training	Online	Employers	22
2/23	Webinar Retiring with SERS	Online	Members eligible now or will be within 5 years	177

Publish	Bublishing Channels	Topio
	Publishing Channels	Topic
Date		
2/1	Facebook, Twitter,	Job opening Virtual Infrastructure Engineer
	LinkedIn	
2/2	Facebook, Twitter,	Job opening Technical Project Manager
	LinkedIn	
2/4	Facebook	Share AARP post and article "Don't Flaunt Your COVID 19 Vaccine Card on Facebook"
2/5	Twitter	Retweet @CNNBusiness article "Don't fall for these 4 money myths"
2/8	Facebook	Share Today.com "32 books bestselling authors recommend to honor and celebrate Black
2/8	Twitter	Retweet @NIRSonline Capitol Weekly article "Defined benefit pensions crucial for
2/10	Facebook, Twitter	Share and Retweet Kiplinger article "5 Things You Need to Decide Before You Can Retire"
2/12	Facebook, Twitter	Share and Retweet Money.com post and article "Tax Scammers Are Getting Sneakier.
2/15	Facebook, Twitter	Presidents Day SERS is open
2/16	Facebook	Link to SERS news post "Health Insurance Marketplace Offers Special Enrollment Period in
2/16	Twitter	February Board retreat and monthly meeting
2/17	Facebook, Twitter,	Random Acts of Kindness Day
	LinkedIn	
2/19	Facebook	Share Gahanna Jefferson Schools' post appreciation for staff clearing school grounds of
2/19	Twitter	Retweet @AmericaSaves "Jumpstart Your Savings with Your Tax Refund" virtual town hall
2/22	Twitter	Retweet @OhioSaves America Saves Week virtual presentation lineup
2/22	Facebook, Twitter	America Saves Week Save Automatically The Balance article "How to Create an
2/23	Twitter	Retweet @WISERwomen "Emergency Savings Account a WISE Investment America
2/23	Facebook, Twitter	America Saves Week Save for the Unexpected article "Saving on a Tight Budget"
2/24	Facebook, Twitter	America Saves Week Save to Retire
2/25	Facebook, Twitter,	Job opening Member Support Specialist
	LinkedIn	
2/25	Twitter	Retweet @NCPERS NCPERS 2020 Public Retirement Systems Study
2/25	Facebook, Twitter	America Saves Week Save by Reducing Debt
2/26	Facebook, Twitter	America Saves Week Save as a Family
2/26	Facebook, Twitter	March monthly payments

Social Media Analytics	
Facebook Post Total Reach number of people who saw any content from our Page or	7,792
Facebook Post Total Impressions the number of times any content from our Page or	8,045
Twitter Total Impressions number of people who saw any content from our Page or about	3,119

SERS Website Visits	
Users	Page Views
22,582	56,944

School Employees Retirement System

Memo

TO: SERS' Compensation Committee

FROM: Richard Stensrud

DATE: March 11, 2021

RE: Mosaic – Board Self-Assessment Recommendation

Attached is the PowerPoint presentation prepared by Mosaic Governance Advisors for the discussion regarding potential engagement of Mosaic to assist the Board in developing a Board self-evaluation program.

Amy McDuffee, Chief Executive Officer of Mosaic will make the presentation and answer any questions you might have.



Designing a Board Self-Evaluation Program

A Presentation to and Discussion with the Ohio SERS Board of Trustees

Amy McDuffee, CEBS March 18, 2021



Topics to Address



- I. Creating Common Context
- II. Customizing the SERS Board Self-Evaluation Program
- III. Closing Remarks and Additional Board Discussion
- IV. Appendix



Our Understanding of This Initiative MOSAIC Governance Advisors



Intended Objectives

- Assist the Board in developing a program for self-evaluation that is right for it, and
- Provide the Board with a means for identifying potential areas of governance improvement.

What is Not Intended

• A comprehensive, external review of the Board's governance structure, policies or practices with best practices and specific written recommendations for improving governance.

Common Reasons to Engage in Self-Evaluation



Problem Resolution –An active issue is disrupting our board proceedings; it needs to be addressed.

Compliance – It has been recommended to us by an oversight entity, or we need to comply with our own policy, or we would like to be viewed as embracing a governance best practice.

Value-Seeking - Self-evaluation offers value to our board and our fund. Our goal is to always be seeking to improve the collective performance of the board.

Some combination of the above.

Self-evaluation lifts all boards higher. Even those boards that consider themselves to be highly functioning can benefit.

Principles to Consider When Adopting a Board Self-Evaluation Practice



- Make it an enjoyable experience for the Board.
- Use a simple but meaningful approach that is repeatable.
- Thread through the existing governance framework, where appropriate.
- Draw upon the Board's own experiences and insights.
- Provide practical suggestions to elevate governance as appropriate.
- Make the process one that the Board feels comfortable "owning."

Discussion Questions:

- 1. What does the Board see as the consensus reason(s) for developing and engaging in a self-evaluation program?
- 2. What other principles are important to keep in mind?

Examples of Assessment Areas



The Board's People and Culture

- Overall Board performance as a sum of its parts
- Board dynamics
- Board culture
- Education and training practices relative to Board competencies

The Board's Business Responsibilities

- Balancing strategy versus oversight
- Agenda construction
- Board committees

The Board's Working Relationships

- Information quality
- Line between governance and management
- Board lifestage
- Clarity in providing direction to those who report to it

Discussion Question:

What areas of focus should take priority in this first self-evaluation discussion?

Reference: Example of a Board's Plate of Responsibilities*

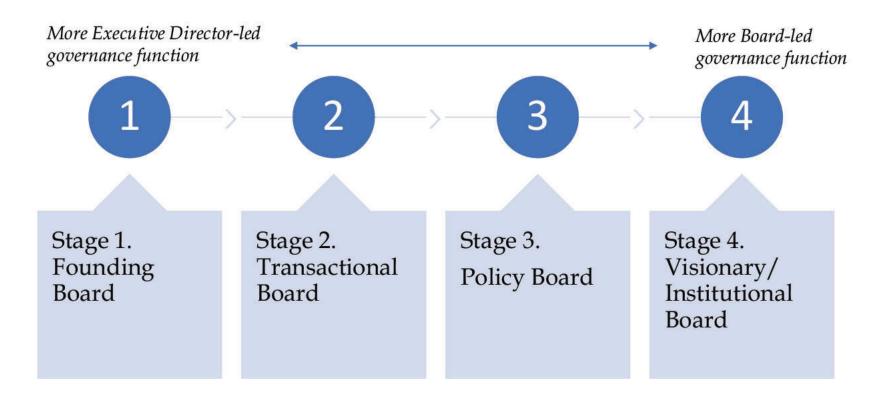


Dimensions/Areas	Board Governance	Organization Governance	Governance of Plans, Programs, and Services
Strategy	Board workplan; committees; competencies/education.	Strategic planning; administrative budget.	Investment Policy Statement (incl. asset allocation and risk tolerance); actuarial assumptions; plan design and benefits for retiree healthcare.
Risk	Board policies; operating norms.	Risk definition, compliance; internal controls; audits.	Plan funding and sustainability.
Performance	Board self-evaluation.	Executive Director performance evaluation.	Investment portfolio and expenses; administrative operations and expenses.
People	Board culture; board officers, individual trustee responsibilities, succession	Executive Director selection; organizational culture; succession planning.	Administrative appeals.

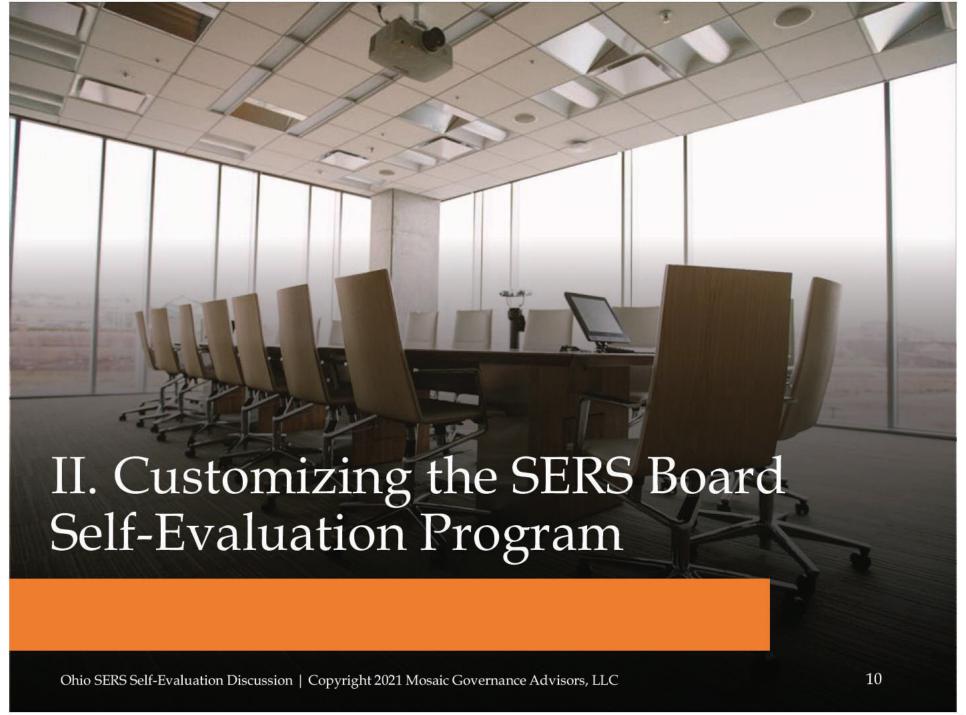
^{*}Not intended as an exhaustive listing.

Reference: Common Stages in Public Pension Fund Board Lifecycle*



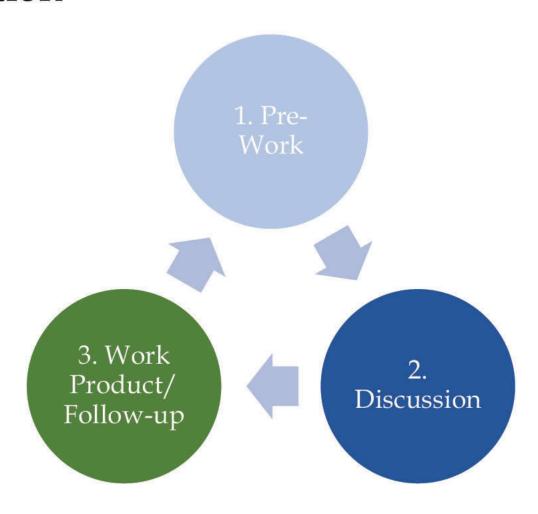


^{*}Not every board will advance to the more advanced stages of the lifecycle. Pension funds develop and grow differently and given their long-term horizon, may spend years at one stage or straddle two or more stages at the same time. New responsibilities are added and some existing responsibilities are delegated and monitored, where appropriate, as the board moves to the right side of the continuum.



Essential Steps to Board Self-Evaluation

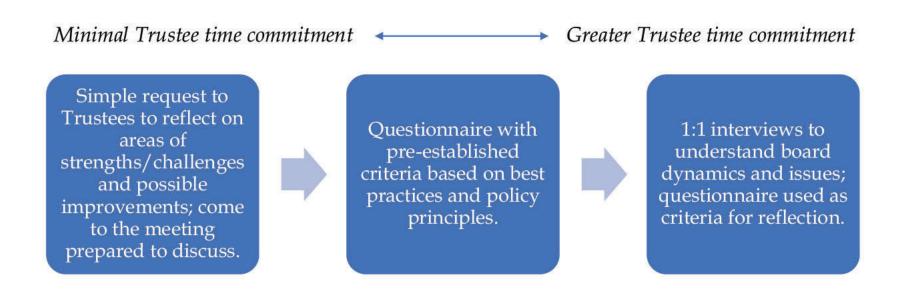




Step 1. Range of Pre-Work Practices



Pre-work can be simple or more involved.



Discussion Question:

What level of pre-work seems best suited for the Board's first selfevaluation discussion and why?

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Step 2. Self-Evaluation Discussion



Consider coupling on the same agenda with, and just prior to, the Executive Director evaluation.

Allocate 60 - 90 minutes of time.

All Board members participate.

Summary of documented pre-work offered as a pre-read, as appropriate.

Based on Board discussion and consultant suggestions, identify areas that could benefit from the Board's attention.

Discuss and attain consensus on the priorities, next steps, and follow up responsibilities.

Discussion Question:

When is the appropriate timing and format for this discussion?

Step 3. Work Product/Follow-up



- Mosaic documents the consensus outcomes and next steps.
- The Board confirms responsibility for follow up.
- Follow-up items can be agendized during regular Board or committee meetings as appropriate; others may be able to be resolved outside of the meeting cycle.
- The work product serves as a reference point for the next Board self-evaluation cycle.

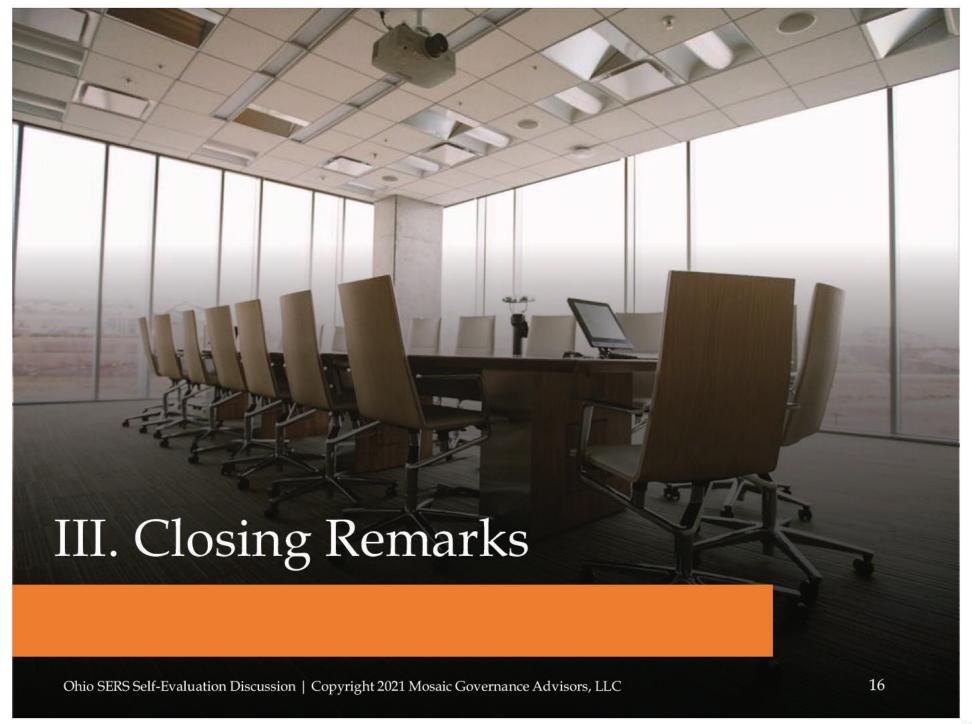
Discussion Question:

Who is in the best position to "own" the follow-up (e.g., the Board Chair, a Board Committee, Executive Director, some combination)?

Examples: Board Self-Evaluation Discussion Outcomes



- Developing or refining board values.
- Creating and adopting an organization-specific education and training curriculum.
- Creating a board/trustee development plan for the next 12 months.
- Enhancing the new member onboarding and continuing education curriculum.
- Developing a skills matrix to inventory trustee skills and experiences.
- Evaluating committees to enhance functioning types of committees, scope, membership, etc.
- Revisiting and aligning the board's responsibilities or board leadership responsibilities.
- Updating or creating policies, including changes to delegated authority.
- Identifying informal practices to enhance board relationships.



Self-Evaluations are Successful When...



- A board takes ownership of the process.
- Involvement is viewed by all trustees as an opportunity to contribute to the development of the board and as a learning opportunity for themselves.
- The working method selected aligns with the consensus reason for engaging in the practice.
- Adequate agenda time is allocated for meaningful discussion.
- The discussion format and setting is conducive to inviting candid conversation of board practices and key relationships.
- The consensus next steps are followed up on and threaded through other governance practices, as appropriate.
- The practice itself evolves over time and continues to produce value.



Questions/Open Discussion

Thank you for your time.

Mosaic Governance Advisors, LLC

Denver | Toronto

www.MosaicGovernance.com



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About Mosaic



Independent firm with a sole focus on and expertise in public pension fund governance.

A trusted governance advisor to progressive pension funds.

Clients range from \$2B to over \$400B in assets.

Experience across numerous pension funds in different markets.

Firm Approach: Tailor good governance to each client's unique set of circumstances.

Services

- Board Facilitation, including self-evaluation and executive evaluation
- Strategic Planning
- Succession Planning
- ESG and Sustainable Finance
- Policy Review and Development
- Board Education and Development
- Governance Evaluation

Mosaic Team





Amy McDuffee, Founder and CEO, Lead Consultant

Career Highlights: 20+ years pension industry and financial services experience in US and internationally; recognized pension governance expert, former statewide public pension fund executive and private sector financial services senior management



Catherine Jackson, Thought Partnership/Peer Review

Career Highlights: 20+ years pension experience in Canada and internationally, former pension fund senior management and instructor, frequent speaker and author on pension governance, internationally renown expert: ESG and strategy



Saba Hashmi, Project Research & Analysis

Career Highlights: 10+ years US and international public pension industry experience; expertise in research and benchmarking design, implementation and analysis; policy evaluation and development



What is Board Self-Evaluation?

A consistent process, either organized or ad hoc, by which the board regularly assesses its collective and individual trustee performance and identifies plans for improvement.

The Many Benefits of Self-Evaluation



- 1. Helps the board fulfill its role in setting the tone at the top by modeling a spirit of continuous improvement.
- 2. Serves as a preventative signal light by addressing issues before they turn into problems.
- 3. Promotes accountability to the board itself, the staff, and the members and beneficiaries.
- 4. Allows for reflection by board members on the board's culture, behavior, and performance.
- 5. Opens communication channels.
- 6. Promotes an understanding of shared beliefs and goals.
- 7. Enables new trustees with an opportunity to understand board operations and engage as a part of the team.
- 8. Identifies strengths and weaknesses of the overall board and challenges assumptions.
- 9. Supports applicable continuing education requirements and provides for proper alignment of continuing education.

	BOARD GO	VERNANCE CO	NSULTANT	
It was moved by Governance Adviso authorized to execute	rs, LLC for B	oard governance	e services. Tl	to retain Mosaic ne Board Chair is
Upon roll call, the vo	te was as follow	vs:		
ROLL CALL:	<u>YEA</u>	NAY	<u>ABSTAIN</u>	
Barbra Phillips				
Jeffrey DeLeone James Haller				
Matthew King				
Catherine Moss				
James Rossler				
Frank Weglarz				
Daniel Wilson	 -			
Hugh Garside				

EXECUTIVE SESSION

moved and		secon	seconded the motion that the Board go int		
Executive Session pursu Retirement Benefits.	ant to R.C. 121.2	2 (G)(5) to revi	ew applications for Disability		
IN EXECUTIVE SESSION	ON AT		A.M / P.M		
ROLL CALL:	YEA	NAY	ABSTAIN		
Barbra Phillips Jeffrey DeLeone James Haller Matthew King Catherine Moss James Rossler Frank Weglarz Daniel Wilson Hugh Garside					
RETURNED TO OPEN	SESSION AT		A.M. / P.M.		

APPROVAL OF DISABILITY BENEFITS

moved and by the Medical Advisory Community below be granted a disability by	nittee and prepar		at the following report, as recommended proved, and that the persons named
Upon roll call, the vote was as	follows:		
ROLL CALL:	<u>YEA</u>	NAY	<u>ABSTAIN</u>
Barbra Phillips Jeffrey DeLeone James Haller Matthew King Catherine Moss James Rossler Frank Weglarz Daniel Wilson			

Hugh Garside

DISAPPROVAL OF DISABILITY BENEFITS

moved and by the Medical Advisory Comm benefit for the persons discussed	ittee and prepare	ed by staff be ap	at the following report, as recommended proved, and further, that the disability proved.
Upon roll call, the vote was as	follows:		
ROLL CALL:	<u>YEA</u>	NAY	<u>ABSTAIN</u>
Barbra Phillips Jeffrey DeLeone James Haller Matthew King Catherine Moss			

James Rossler

Frank Weglarz Daniel Wilson Hugh Garside

APPROVAL OF APPEAL ON PERSONAL APPEARANCE

by the Medical Advisory Commappeal on personal appearance	nittee and prepare	ed by staff be ap	at the following report, as recommended proved, and further, that the disability approved.
	_		•
Upon roll call, the vote was as			
ROLL CALL:	<u>YEA</u>	<u>NAY</u>	ABSTAIN
Barbra Phillips Jeffrey DeLeone James Haller Matthew King Catherine Moss James Rossler			
Frank Weglarz Daniel Wilson Hugh Garside			

CALENDAR DATES FOR FUTURE BOARD MEETINGS

CALENDAR DATES FOR 2021

AUDIT COMMITTEE MEETINGS

June 16 - 2:30 p.m. (Weds.)

COMPENSATION COMMITTEE MEETINGS

June 17 - 7:30 a.m. (Thurs.)

BOARD MEETINGS

April 15 and 16 (Thurs. and Fri.)

CALENDAR DATES FOR 2021

AUDIT COMMITTEE MEETINGS

September 15 - 2:30 p.m. (Weds.) December 15 - 2:30 p.m. (Weds.)

COMPENSATION COMMITTEE MEETINGS

September 16 - 7:30 a.m. (Thurs.) December 16 - 7:30 a.m. (Thurs.)

BOARD MEETINGS

May 20 and 21 (Thurs. and Fri.)
June 17 and 18 (Thurs. and Fri.)
July 15 and 16 (Thurs. and Fri.)
September 16 and 17 (Thurs. and Fri.)
October 21 and 22 (Thurs. and Fri.)
November 18 and 19 (Thurs. and Fri.)
December 16 and 17 (Thurs. and Fri.)

**NOTE: The above dates are tentative.

CONTINUED OR NEW BUSINESS

Board Information Requested

BOARD INFORMATION REQUESTS AND FOLLOW-UP ITEMS

ADJOURNMENT(R)

regularly scheduled meeting.	l adjourn to meet on Thursday, March 18, 2021 for their
The meeting adjourned at	p.m.
	Hugh Garside, Jr.
Richard Stensrud, Secretary	